PRESTIGE HOLDINGS LTD.











CHAIRMAN'S REPORT TO SHAREHOLDERS

During the First Half of 2022, conditions in the restaurant industry, and by extension our company, slowly improved as restrictions on operations, caused by the Covid-19 pandemic, were removed. While our overall business has yet to return to pre-pandemic levels, we are pleased that we can now serve our customers through all of our channels, including dine-in, as we continue to build on the strengths developed in our digital, delivery and drive-thru channels.

For the First Six Months of 2022, sales increased by 30% to \$511 million from \$393 million in the previous year, which resulted in a Profit Before Tax of \$17.3 million compared to a loss of \$19.8 million for the same period in 2021. During the Half Year, our company generated \$68.2 million in cash from operations, repaid total borrowings of \$27.4 million and ended the period with \$66.6 million in cash. We opened one new restaurant, the Starbucks at Piarco Airport, in May 2022 and ended the Half Year with 129 restaurants.

With the removal of pandemic restrictions, we remain optimistic about our performance for 2022. However, with significant food cost inflation being experienced globally, we also remain guarded as we seek to find ways to mitigate this impact on our business and our customers. In view of our return to profitability in 2022 and our outlook for the remainder of the year, the Board recommends an interim dividend of 12 cents per common share to be paid on 29 July 2022 to shareholders whose names appear on the Register of Members on 18 July 2022.

Christian E. Mouttet Chairman 28 June 2022

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Six (6) Months to 31 May 2022	Six (6) Months to 31 May 2021	Year to 30 November 2021
	(UNAUDITED) \$ '000	(UNAUDITED) \$ '000	(AUDITED) \$ '000
Profit/(loss) for the period Other comprehensive loss Items that may be subsequently reclassified to profit or loss	10,817	(17,484)	(28,302)
Currency translation differences	53	(1)	(261)
Total comprehensive income/(loss) for the period	(10,870)	(17,485)	(28,563)
Attributable To: Owners of the Parent Company	(10,870)	(17,485)	(28,563)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	31 May 2022 (UNAUDITED)	31 May 2021 (UNAUDITED)	30 November 2021 (AUDITED)
	\$ '000	\$ '000	\$ '000
ASSETS			
Property, plant and equipment	259,789	292,111	275,159
Right-of-use assets	244,693	269,485	261,874
Intangible assets	58,976	60,829	60,069
Other non current assets	10,287	9,295	12,258
Current assets	154,925	100,008	133,230
Assets classified as held for sale	5,124		5,287
Total assets	733,794	731,728	747,877
EQUITY AND LIABILITIES			
Share capital	23,759	23,759	23,759
Other reserves	26,428	26,635	26,375
Retained earnings	229,548	229,549	218,731
	279,735	279,943	268,865
Treasury shares	(10,840)	(11,340)	(11,340)
Total equity	268,895	268,603	257,525
Non current liabilities - lease liabilities	272.616	250.050	247777
Other non current liabilities	232,616 45.304	250,050 56.532	247,373 56.391
Current liabilities - lease liabilities	45,304 29.043	31.196	29.045
Other current liabilities	157,936	125,347	157,543
		-	-
Total liabilities	464,899	463,125	490,352
Total equity and liabilities	733,794	731,728	747,877

CONSOLIDATED CASH FLOW STATEMENT

	31 May 2022	31 May 2021	30 November 2021
	(UNAUDITED)	(UNAUDITED)	(AUDITED)
	\$ '000	\$ '000	\$ '000
Cash flow from operating activities			
Cash generated from operations	68,237	13,713	50,672
Interest paid	(9,218)	(9,703)	(19,467)
Income tax paid	(2,833)	(1,885)	(2,841)
Net cash generated from operating activities	56,186	2,125	28,364
Net cash used in investing activities	(3,307)	(13,476)	(22,185)
Net cash used in financing activities	(41,229)	(26,318)	(10,919)
Net increase/(decrease) in cash and cash equivalents	11,650	(37,669)	(4,740)
Cash and cash equivalents at the beginning of the year	54,973	59,713	59,713
Cash and cash equivalents at the end of the period	66,623	22,044	54,973

CONSOLIDATED INCOME STATEMENT							
	Six (6) Months to 31 May 2022	Six (6) Months to 31 May 2022	s to Months to Months May 31 May 31 M		Three (3) Months to 31 May 2021	Year to 30 November 2021	
	% Change	(UNAUDITED)	(UNAUDITED)	(UNAUDITED)	(UNAUDITED)	(AUDITED)	
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	
Revenue	30%	511,065	392,706	264,687	157,515	712,108	
Cost of sales		(344,035)	(265,206)	(175,530)	(107,343)	(480,915)	
Gross profit		167,030	127,500	89,157	50,172	231,193	
Other operating expenses		(103,519)	(98,471)	(52,598)	(43,701)	(177,814)	
Administrative expenses		(38,006)	(39,493)	(21,238)	(19,249)	(67,154)	
Other income		987	383	603	156	1,539	
Operating profit/(loss)		26,492	(10,081)	15,924	(12,622)	(12,236)	
Finance costs		(9,218)	(9,703)	(4,498)	(4,732)	(19,467)	
Profit/(loss) before income tax		17,274	(19,784)	11,426	(17,354)	(31,703)	
Income tax (expense)/credit		(6,457)	2,300	(2,621)	2,523	3,401	
Profit/(loss) for the period		10,817	(17,484)	8,805	(14,831)	(28,302)	
Profit/(loss) attributable to:	•						
Owners of the parent company	-	10,817	(17,484)	8,805	(14,831)	(28,302)	
Basic earnings per share (exclusive of treasury shares)		17.7 cents	(28.7) cents	14.4 cents	(24.4) cents	(46.4) cents	
Diluted earnings per share		17.4 cents	(28.1) cents	14.2 cents	(23.8) cents	(45.4) cents	

Director

Total comprehensive loss for the period

Transactions with owners
Net dividends for 2020
-Paid 6 cents per share
Total transactions with owners
Balance at 30 November 2021

Director '

Notes

- The Consolidated Financial Statements include the activities of Prestige Holdings Limited, the Parent Company (KFC, Pizza Hut, Subway and Starbucks), Weekenders Trinidad Limited (TGI Fridays Trinidad) and Prestige Restaurants Jamaica Limited (TGI Fridays Jamaica).
- 2. The principal accounting policies applied in the preparation of these summary financial statements are consistent with those disclosed in the audited financial statements as at and for the year ended November 30, 2021, and have been consistently applied to all periods presented, unless otherwise stated.

CONSOLIDATED STATE	IMEINI C	CHAIN	JLJ IIV LG	0111		
	Share Capital	Other Reserves	Retained Earnings	Total	Treasury Shares	Total Equity
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
UNAUDITED Six months ended 31 May 2022						
Balance at 1 December 2021	23,759	26,375	218,731	268,865	(11,340)	257,525
Comprehensive income						
Profit for the period			10,817	10,817		10,81
Other comprehensive Income						
Currency translation differences		53		53		5.
Total comprehensive income for the period		53	10,817	10,870		10,870
Transactions with owners						
Transfer of treasury shares					500	500
Total transactions with owners					500	500
Balance at 31 May 2022	23,759	26,428	229,548	279,735	(10,840)	268,89
UNAUDITED Six months ended 31 May 2021 Balance at 1 December 2020	23,759	26,636	250,693	301,088	(11,340)	289,74
	20,700	20,000	200,000	001,000	(11,010)	200,7
Comprehensive loss			(17.40.4)	(17.40.4)		(17.40
_oss for the period			(17,484)	(17,484)		(17,484
Other comprehensive loss Currency translation differences		(1)		(1)		,
-		(1)		(1)		(17.40)
Total comprehensive loss for the period		(1)	(17,484)	(17,485)		(17,48
Transactions with owners Net dividends for 2020						
-Paid 6 cents per share			(3,660)	(3,660)		(3,660
Total transactions with owners			(3,660)	(3,660)		(3,660
Balance at 31 May 2021	23,759	26,635	229,549	279,943	(11,340)	268,60
AUDITED /ear ended 30 November 2021						
Balance at 1 December 2020	23,759	26,636	250,693	301,088	(11,340)	289,74
Comprehensive loss						
oss for the year			(28,302)	(28,302)		(28,30
Other comprehensive loss						
Currency translation differences		(261)		(261)		(26

(261)

(28,302)

(28,563)

(28,563)