

# National Flour Mills Limited and its Subsidiary

UNAUDITED RESULTS AS AT SEPTEMBER 30, 2024 (EXPRESSED IN THOUSANDS OF TRINIDAD AND TOBAGO DOLLARS)

#### CHAIRMAN'S REVIEW

#### Dear Shareholders

I am pleased to report that for the period ended September 30th, 2024, NFM continued its strong, in-year performance recording a profit of \$38.3M as compared to \$26M for the comparative period in 2023 and \$35.4M for the period ending December  $31^{st}$  2023.

While revenue declined 10% year on year from \$431M in 2023 to \$386M in 2024, the cost of sales declined by 15.8% from \$320M in 2023 to \$270M for the comparative period in 2024. This was attributable to favourable grain prices and prudent grain purchasing. The stability of expenses and a significant decrease in finance costs were also contributory factors.

At the Annual General Meeting held on September 27<sup>th</sup>, 2024, two directors retired, Mr. Nigel Romano retired as a director and Chairman after laying a strong foundation for the company. Ms. Annalean Inniss also retired and I wish to express my sincere gratitude and appreciation to both of them. At the AGM, we also welcomed three new directors, Ms. Stacy Adams, Mr. David Robinson along with myself.

I wish to assure all of our shareholders that despite these changes, the Board remains committed to the pursuit

I wish to assure all of our shareholders that despite these changes, the Board remains committed to the pursuit of strategies to achieve sustained profitability. Apart from completing the initiatives already in progress, there will be a strong emphasis on increasing exports and deepening our footprint throughout the Caribbean.

The installation of the new Dry-Mix Pouch Packaging line following on the heels of the new 2KG Packaging line earlier this year is consistent with this strategy. We look forward to providing you, our customers with our traditional dry-mix products in new and improved reusable pouch packaging, and significantly enhancing your experience of using our products.

Our focus continues to be on product and process innovation as well as marketing innovation as increased exports will directly impact profitability. To support this thrust, the training and development of our people continues to be a priority.

I wish to thank the loyal employees of NFM for their continued hard work and dedication as well as the directors of the company for their effective oversight and guidance. I also wish to thank all of our other stakeholders for their continued support and trust that we can continue to count on that support.

Ashmeer Mohamed Chairman

#### SUMMARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION

NINE MONTHS ENDED   ADDITED		UNAU		
ASSETS   Current assets   Cash and cash equivalents   A5,992   29,085   18,305   Accounts receivable and prepayments   98,153   101,426   90,824   Amounts due from the GORTT   334   1,890   -		30-Sep-24	30-Sep-23	
Cash and cash equivalents         45,992         29,085         18,305           Accounts receivable and prepayments         98,153         101,426         90,824           Amounts due from the GORTT         334         1,890         -           Inventories         86,027         125,775         131,071           Restricted deposit         1,598         1,593         1,598           Taxation recoverable         4,264         -         4,266           236,368         259,769         246,064           Non-current assets           Retirement benefit asset         15,052         19,204         12,567           Investment at fair value through OCI         866         724         866           Right of use asset         3,617         4,510         4,317           Property, plant and equipment         188,033         151,787         168,754           Intangible assets         1,045         1,167         1,069           Deferred tax assets         31,384         11,914         13,384           LIABILITIES AND SHAREHOLDERS' EQUITY         458,365         449,075         447,021           LIABILITIES AND SHAREHOLDERS' EQUITY         2         35,000         25,000           Current portion	ASSETS	φοσο	Ψ 000	ΨΟΟΟ
Accounts receivable and prepayments         98,153         101,426         90,824           Amounts due from the GORTT         334         1,890         -           Inventories         86,027         125,775         131,071           Restricted deposit         1,598         1,593         1,598           Taxation recoverable         4,264         -         4,266           236,368         259,769         246,064           Non-current assets         8         259,769         246,064           Non-current assets         15,052         19,204         12,567           Investment at fair value through OCI         866         724         866           Right of use asset         3,617         4,510         4,317           Property, plant and equipment         188,033         151,787         168,754           Intangible assets         1,045         1,167         1,069           Deferred tax assets         13,384         11,914         13,384           Intangible assets         458,365         449,075         447,021           LIABILITIES AND SHAREHOLDERS' EQUITY         2         2         2         36,000         20,0957           Total assets         46,697         43,637         4				
Amounts due from the GÖRTT   334   1,890   1,1000   1,1000   1,5	Cash and cash equivalents	45,992	29,085	18,305
Inventories		98,153	101,426	90,824
Restricted deposit   1,598   1,593   1,598   Taxation recoverable   4,264   - 4,266   4,264   - 4,266   236,368   259,769   246,064   236,368   259,769   246,064   246,064   236,368   259,769   246,064   246,064   236,368   259,769   246,064			,	-
Taxation recoverable         4,264         -         4,266           Non-current assets         Retirement benefit asset         15,052         19,204         12,567           Investment at fair value through OCI         866         724         866           Right of use asset         3,617         4,510         4,317           Property, plant and equipment         188,033         151,787         168,754           Intangible assets         1,045         1,167         1,069           Deferred tax assets         13,384         11,914         13,384           Intangible assets         458,365         449,075         447,021           LIABILITIES AND SHAREHOLDERS' EQUITY           Current liabilities           Accounts payable and accruals         46,697         43,637         41,064           Amount due to the GORTT         -         285           Borrowings         -         35,000         25,000           Current portion of lease liabilities         2,378         1,200         2,378           Taxation payable         -         49,151         84,864         77,704           Non-current liabilities         -         49,151         84,864         77,704           Deferred				
Non-current assets   15,052   19,204   12,567   19,204   12,575   16,675   16,675   16,754   11,674   10,695   16,697   18,306   200,957   18,306			1,593	
Non-current assets   Retirement benefit asset   15,052   19,204   12,567   Investment at fair value through OCI   866   724   866   Right of use asset   3,617   4,510   4,317   Property, plant and equipment   188,033   151,787   168,754   Intangible assets   1,045   1,167   1,069   Deferred tax assets   13,384   11,914   13,384   221,997   189,306   200,957   Total assets   458,365   449,075   447,021   LIABILITIES AND SHAREHOLDERS' EQUITY   Current liabilities   Accounts payable and accruals   46,697   43,637   41,064   Amount due to the GORTT   - 285   2378   1,200   2,378   Taxation payable   - 4,893   8,901   Related parties   76   134   76   76   134   76   76   77,704   77,704   77,704   77,704   77,704   77,704   77,704   77,704   77,704   77,704   77,705	Taxation recoverable		250.760	
Retirement benefit asset         15,052         19,204         12,567           Investment at fair value through OCI         866         724         866           Right of use asset         3,617         4,510         4,317           Property, plant and equipment         188,033         151,787         168,754           Intangible assets         1,045         1,167         1,069           Deferred tax assets         13,384         11,914         13,384           221,997         189,306         200,957           Total assets         458,365         449,075         447,021           LIABILITIES AND SHAREHOLDERS' EQUITY         458,365         449,075         447,021           Current liabilities         46,697         43,637         41,064           Accounts payable and accruals         46,697         43,637         41,064           Amount due to the GORTT         -         285           Borrowings         -         35,000         25,000           Current portion of lease liabilities         2,378         1,200         2,378           Taxation payable         -         4,893         8,901           Related parties         76         134         76           49,151		230,300	259,769	240,004
Investment at fair value through OCI Right of use asset 3,617 4,510 4,317     Property, plant and equipment 188,033 151,787 168,754     Intangible assets 1,045 1,167 1,069     Deferred tax assets 13,384 11,914 13,384     Deferred tax assets 13,384 11,914 13,384     Deferred tax assets 13,384 11,914 13,384     Deferred tax assets 221,997 189,306 200,957     Total assets 45,8365 449,075 447,021     LIABILITIES AND SHAREHOLDERS' EQUITY     Current liabilities		15.052	10.204	12 567
Right of use asset       3,617       4,510       4,317         Property, plant and equipment       188,033       151,787       168,754         Intangible assets       1,045       1,167       1,069         Deferred tax assets       13,384       11,914       13,384         221,997       189,306       200,957         Total assets         LIABILITIES AND SHAREHOLDERS' EQUITY         Current liabilities         Accounts payable and accruals       46,697       43,637       41,064         Amount due to the GORTT       -       -       285         Borrowings       -       35,000       25,000         Current portion of lease liabilities       2,378       1,200       2,378         Taxation payable       -       4,893       8,901         Related parties       76       134       76         49,151       84,864       77,704         Non-current liabilities         Deferred taxation       37,873       38,471       37,874         Medical and life assurance plan       39,415       37,370       37,452         Lease liabilities       3,579       5,176       4,043				
Property, plant and equipment Intangible assets         188,033         151,787         168,754           Intangible assets         1,045         1,167         1,069           Deferred tax assets         213,384         11,914         13,384           221,997         189,306         200,957           Total assets         458,365         449,075         447,021           LIABILITIES AND SHAREHOLDERS' EQUITY           Current liabilities           Accounts payable and accruals         46,697         43,637         41,064           Amount due to the GORTT         -         -         285           Borrowings         -         35,000         25,000           Current portion of lease liabilities         2,378         1,200         2,378           Taxation payable         -         4,893         8,901           Related parties         76         134         76           49,151         84,864         77,704           Non-current liabilities         37,873         38,471         37,874           Medical and life assurance plan         39,415         37,370         37,452           Lease liabilities         33,579         5,176         4,043           80,867 <td></td> <td></td> <td>. — .</td> <td></td>			. — .	
Deferred tax assets   13,384   11,914   13,384   221,997   189,306   200,957   200,9				
Total assets   458,365   449,075   447,021				
Total assets         458,365         449,075         447,021           LIABILITIES AND SHAREHOLDERS' EQUITY         Current liabilities         46,697         43,637         41,064           Accounts payable and accruals         46,697         43,637         41,064           Amount due to the GORTT         -         285           Borrowings         -         35,000         25,000           Current portion of lease liabilities         2,378         1,200         2,378           Taxation payable         -         4,893         8,901           Related parties         76         134         76           Melated parties         49,151         84,864         77,704           Non-current liabilities         37,873         38,471         37,874           Medical and life assurance plan         39,415         37,370         37,452           Lease liabilities         3,579         5,176         4,043           Total liabilities         130,018         165,881         157,073           Shareholders' equity         130,018         165,881         157,073           Stated capital         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,	Deferred tax assets			
Current liabilities		221,997	189,306	200,957
Current liabilities       46,697       43,637       41,064         Accounts payable and accruals       46,697       43,637       41,064         Amount due to the GORTT       -       -       285         Borrowings       -       35,000       25,000         Current portion of lease liabilities       2,378       1,200       2,378         Taxation payable       -       4,893       8,901         Related parties       76       134       76         Melated parties       -       49,151       84,864       77,704         Non-current liabilities       -       49,151       84,864       77,704         Non-current liabilities       -       37,873       38,471       37,874         Medical and life assurance plan       39,415       37,370       37,452         Lease liabilities       3,579       5,176       4,043         Total liabilities       130,018       165,881       157,073         Shareholders' equity       120,200       120,200       120,200         Treasury shares       (4,189)       (3,319)       (4,189)         Retained earnings       214,204       168,181       175,805         Other reserves       (1,868) <td< td=""><td>Total assets</td><td>458,365</td><td>449,075</td><td>447,021</td></td<>	Total assets	458,365	449,075	447,021
Current liabilities       46,697       43,637       41,064         Accounts payable and accruals       46,697       43,637       41,064         Amount due to the GORTT       -       -       285         Borrowings       -       35,000       25,000         Current portion of lease liabilities       2,378       1,200       2,378         Taxation payable       -       4,893       8,901         Related parties       76       134       76         Melated parties       -       49,151       84,864       77,704         Non-current liabilities       -       49,151       84,864       77,704         Non-current liabilities       -       37,873       38,471       37,874         Medical and life assurance plan       39,415       37,370       37,452         Lease liabilities       3,579       5,176       4,043         Total liabilities       130,018       165,881       157,073         Shareholders' equity       120,200       120,200       120,200         Treasury shares       (4,189)       (3,319)       (4,189)         Retained earnings       214,204       168,181       175,805         Other reserves       (1,868) <td< td=""><td>LIABILITIES AND SHAREHOLDERS' EOUITY</td><td></td><td></td><td></td></td<>	LIABILITIES AND SHAREHOLDERS' EOUITY			
Amount due to the GORTT Borrowings 2,378 Borrowings 2,378 Borrowings 2,378 Borrowings 2,378 Borrowings 2,378 Borrowings 1,200 1,				
Borrowings         35,000         25,000           Current portion of lease liabilities         2,378         1,200         2,378           Taxation payable         4,893         8,901           Related parties         76         134         76           49,151         84,864         77,704           Non-current liabilities           Deferred taxation         37,873         38,471         37,874           Medical and life assurance plan         39,415         37,370         37,452           Lease liabilities         3,579         5,176         4,043           80,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		46,697	43,637	
Current portion of lease liabilities         2,378         1,200         2,378           Taxation payable         -         4,893         8,901           Related parties         76         134         76           49,151         84,864         77,704           Non-current liabilities           Deferred taxation         37,873         38,471         37,874           Medical and life assurance plan         39,415         37,370         37,452           Lease liabilities         3,579         5,176         4,043           80,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         3         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		-	-	
Taxation payable Related parties         4,893         8,901           Related parties         76         134         76           49,151         84,864         77,704           Non-current liabilities           Deferred taxation         37,873         38,471         37,874           Medical and life assurance plan         39,415         37,370         37,452           Lease liabilities         3,579         5,176         4,043           80,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         5         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		- 2 378		
Related parties         76         134         76           49.151         84.864         77,704           Non-current liabilities         37,873         38,471         37,874           Deferred taxation         39,415         37,370         37,452           Lease liabilities         30,415         37,370         37,452           Lease liabilities         80,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         5         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		2,570		
Non-current liabilities         37,873         38,471         37,874           Deferred taxation         39,415         37,370         37,452           Lease liabilities         3,579         5,176         4,043           Ro,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         5tated capital         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		76	,	-,
Non-current liabilities         37,873         38,471         37,874           Deferred taxation         39,415         37,370         37,452           Lease liabilities         3,579         5,176         4,043           80,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         5tated capital         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		49.151	84.864	77.704
Deferred taxation         37,873         38,471         37,874           Medical and life assurance plan         39,415         37,370         37,452           Lease liabilities         3,579         5,176         4,043           80,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         5         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948	Non-current liabilities			
Lease liabilities         3,579         5,176         4,043           80,867         81,017         79,369           Total liabilities         130,018         165,881         157,073           Shareholders' equity         5tated capital         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		37,873	38,471	37,874
Total liabilities         80,867         81,017         79,369           Shareholders' equity         130,018         165,881         157,073           Stated capital         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948	Medical and life assurance plan	39,415	37,370	37,452
Total liabilities         130,018         165,881         157,073           Shareholders' equity         120,200         120,200         120,200           Stated capital         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948	Lease liabilities	3,579	5,176	4,043
Shareholders' equity         120,200         120,200         120,200           Stated capital         120,200         120,200         120,200           Treasury shares         (4,189)         (3,319)         (4,189)           Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		80,867	81,017	79,369
Stated capital       120,200       120,200       120,200         Treasury shares       (4,189)       (3,319)       (4,189)         Retained earnings       214,204       168,181       175,805         Other reserves       (1,868)       (1,868)       (1,868)         Total equity       328,347       283,194       289,948	Total liabilities	130,018	165,881	157,073
Treasury shares       (4,189)       (3,319)       (4,189)         Retained earnings       214,204       168,181       175,805         Other reserves       (1,868)       (1,868)       (1,868)         Total equity       328,347       283,194       289,948	Shareholders' equity			
Retained earnings         214,204         168,181         175,805           Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948		.,		
Other reserves         (1,868)         (1,868)         (1,868)           Total equity         328,347         283,194         289,948				
Total equity 328,347 283,194 289,948				
<u> </u>				
lotal liabilities and shareholders' equity $458,365$ $449,075$ $447,021$				
	iotal liabilities and shareholders' equity	458,365	449,075	447,021

### SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Stated	Ireasury	Retained	Other	
	Capital	Shares	<b>Earnings</b>	Reserves	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Palamas as at January 1 2024					
Balance as at January 1, 2024	120,200	(4,189)	175,805	(1,868)	289,948
Profit/(loss) for the period	-	-	38,354	-	38,354
Other movements		-	46	-	46
Balance as at September 30, 2024	120,200	(4,189)	214,204	(1,868)	328,347
Balance as at January 1, 2023	120,200	(3,319)	145,776	(1,868)	260,789
Profit/(loss) for the period	-	-	26,003	-	26,003
Transactions with owners of the Company:					
Dividends declared	-	-	(3,606)	-	(3,606)
Other movements		-	8	-	8
Balance as at September 30, 2023	120,200	(3,319)	168,181	(1,868)	283,194
Balance as at January 1, 2023	120,200	(3,319)	145,776	(1,868)	260,789
Profit for the year	-	-	35,452	-	35,452
Loss on revaluation of treasury shares	-	(870)	-	-	(870)
Gain on investment at fair value through OCI	-	-	142	-	142
Re-measurement of retirement benefit asset					
and medical and life assurance plan, net of tax	-	-	(1,794)	-	(1,794)
Other movements	-	-	(165)	-	(165)
Dividends declared		-	(3,606)	-	(3,606)
Balance as at December 31, 2023	120,200	(4,189)	175,805	(1,868)	289,948

## NOTES TO THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2024

#### 1. Basis of Preparation

The summary interim consolidated financial statements are prepared in accordance with criteria developed by management. Under management's established criteria, management discloses the interim summary consolidated statement of financial position, interim consolidated statement of comprehensive income, interim summary consolidated statement of changes in equity and interim summary consolidated statement of cash flows. These interim summary consolidated financial statements are derived from the unaudited consolidated financial statements of National Flour Mills Limited and its subsidiary for the period September 30th, 2024 prepared in accordance with International Financial Reporting Standards.

### SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

UNAL	AUDITED	
	YEAR ENDED	
		31-Dec-23
		\$'000
386,148	431,311	577,333
(270,008)	(320,858)	(425,283)
116,140	110,453	152,050
(34,459)	(32,028)	(47,456)
(40,112)	(38,727)	(52,117)
4,590	4,332	6,843
46,159	44,030	59,320
(782)	(4,608)	(5,063)
45,377	39,422	54,257
(7,023)	(13,419)	(18,805)
38,354	26,003	35,452
-	-	(2,816)
-	-	254
-	-	769
-	-	142
		(870)
		(2,521)
38,354	26,003	32,931
32.49	22.04	30.03
	NINE MON 30-Sep-24 \$'000 386,148 (270,008) 116,140 (34,459) (40,112) 4,590 46,159 (782) 45,377 (7,023) 38,354	\$'000 386,148 431,311 (270,008) (320,858) 116,140 110,453 (34,459) (32,028) (40,112) (38,727) 4,590 4,332 46,159 44,030 (782) (4,608) 45,377 39,422 (7,023) (13,419) 38,354 26,003

Total comprehensive moonies (1933) for the period			02,301
Basic earnings per share (in cents)	32.49	22.04	30.03
SUMMARY CONSOLIDATED STATEMEN	T OF CAS	H FLOWS	
		JDITED ITHS ENDED 30-Sep-23 \$'000	AUDITED YEAR ENDED 31-Dec-23 \$'000
Cash flows from operating activities Profit/(loss) before taxation Adjustments for:	45,377	39,422	54,257
Adjustments 101. Depreciation Amortisation Lease interest expense Interest and finance costs Interest income Dividend income Gain or loss on foreign exchange (Loss)/gain on revaluation of treasury shares Retirement benefit expense Medical plan expense Retirement benefit asset contributions paid Medical and life assurance plan contributions paid Provision for doubtful accounts Gain on investment at fair value through OCI Dividend proposed	12,177 1,074 261 12 (6) (158) 45 - 2,078 (2,485) (115) 900	11,231 1,232 261 3,473 (29) (83) 9 - (5,806) 1,617 900 - (3,606)	15,102 1,527 319 4,027 (171) (192) 717 (870) 5,449 3,184 (7,434) (1,232) (686) (142)
Operating profit before working capital changes Changes in working capital:	59,160	48,621	73,855
(Increase)/decrease in accounts receivable and prepayments (Increase)/decrease in inventories Increase/decrease in accounts payable and accruals Increase/(decrease) in amounts due to/from GORTT Increase in current amounts due to related parties Taxes refunded	(8,229) 45,044 5,633 (619)	(19,274) 47,778 (45,055) (1,020)	(11,233) 42,482 (47,628) 1,155 (58) 4,147
Cash generated from operating activities Interest paid Taxes paid	100,989 (12) (15,908)	31,050 (3,473) (4,262)	62,720 (4,921) (11,055)
Net cash generated from operating activities	85,069	23,315	46,744
Cash flows from investing activities Increase in restricted deposits Redemption of VAT bonds Disposal of fixed asset Sale of investments Purchase of property, plant and equipment Dividend income Interest received on investments	10 - (31,467) 158 6	(9) 5,460 1 - (6,458) 83 29	(14) 5,460 - 14 (27,298) 192 171
Purchase of intangible assets	(350)		(3)
Net cash used in investing activities	(31,643)	(894)	_(21,478)
Cash flows from financing activities Borrowings repaid Dividends paid Lease liability repaid	(25,000) - (739)	(40,757) (1,102)	(50,757) (3,606) (1,121)
Net cash (used in)/generated from financing activities	(25,739)	(41,859)	(55,484)
Net change in cash and cash equivalents Cash and cash equivalents at the start of the year	27,687 18,305	(19,438) 48,523	(30,218) 48,523
Cash and cash equivalents at the end of the period/year	45,992	29,085	18,305
Ashuro Athorned Director		Morse	Director



