GraceKennedy Limited

REPORT TO OUR STOCKHOLDERS

GraceKennedy Limited (GK) presents our financial results for the year ended December 31, 2025.

For the period, GK increased revenue by J$10.7 billion, up 6.4% to J$177.8 billion, while profit before tax (PBT) was J$10.3 billion, compared to J$12.3 billion in 2024. Profit from operations was J$10.19 billion compared to J$12.52 billion in the prior year, and profit after tax totalled J$7.2 billion compared to J$8.9 billion. Net profit attributable to stockholders was J$6.9 billion. Earnings per stock unit for the period was J$7.00 (2024: J$8.52).

Whilst GK delivered solid revenue growth in 2025, profitability was primarily impacted by Hurricane Melissa, a devastating Category 5 hurricane which made landfall in Jamaica in October. The hurricane resulted in one-off expenses for GK, related to elevated insurance claims and the temporary closure of our Grace Food Processors (GFP) Meats plant in Savanna-la-Mar, Westmoreland, one of the parishes which was hardest hit by the hurricane. The strength of our business continuity planning and swift and coordinated response of our GK team were, however, instrumental in our recovery and significantly mitigated the longer-term impact of this extraordinary event. Most GK facilities reopened within days of the hurricane to ensure Jamaicans had continued access to essential goods and services. The rapid deployment of satellite internet connectivity enabled several of our locations to resume operations quickly, while our digital strategy proved equally critical. Increased use of our GK One app allowed customers to send and receive remittances even when some agent locations were temporarily closed. Building on the lessons of Hurricane Melissa, we are strengthening our scenario planning and disaster response framework and will continue to invest in digital technology to enhance our adaptability and resilience in the face of evolving environmental risks.

In 2025 GK's total dividend pay-out was approximately J$2.35 billion. GK's first dividend payment for 2026 of J$0.55 per stock unit has been declared, totalling approximately J$543 million, payable on April 9, 2026.

Performance of Business Segments

Food

GK Foods delivered year-over-year revenue growth in 2025, reflecting the strength of our brands and our diversified market strategy. Profitability declined compared to the prior year however, primarily due to the temporary closure of the GFP Meats plant following Hurricane Melissa, and higher-than-expected warehouse and logistics expenses earlier in the year, which have since been addressed. Our meats plant also successfully reopened in December 2025, resuming production, and has been steadily rebuilding its capacity.

Our geographic diversification strategy continues to provide balance and stability in the face of localized economic and environmental challenges. Internationally, our food businesses delivered double-digit PBT growth across all three of our major markets: the USA, Canada and the UK, with double-digit increases in revenue achieved in both the USA and the UK. These markets benefited from sustained brand growth, improved distribution, and disciplined execution, highlighting the resilience of our portfolio and the strategic importance of our continued international expansion.

In Jamaica, the profitability of our food distribution business was impacted by the warehouse and logistics challenges previously mentioned. Notwithstanding, the business achieved revenue growth, with several key brands delivering strong performance supported by targeted promotions and enhanced customer engagement.

Our food retail business improved on its 2024 performance notwithstanding the closure of our Hi-Lo Food Stores location in Fairview, Montego Bay, St James, which was severely damaged by Hurricane Melissa. We remain committed to growing this part of our food business, with plans underway to reimagine and elevate customer experience at the Fairview store, while advancing broader expansion opportunities in 2026 and beyond.

Within our manufacturing business, GK announced in December an agreement to acquire Fonterra Co-operative Group Limited's 50% shareholding in Dairy Industries (Jamaica) Limited, securing 100% ownership. DIJL produces a wide range of dairy products for the local and regional markets and is the only manufacturer in Jamaica and the

Caribbean of processed cheese in a can – *Tastee Cheese*, its flagship brand. The company also manufactures yogurt under the *This Is Really Great* brand, and has consistently delivered growth, supported by a strong culture of innovation. The acquisition, which was completed in January 2026, positions GK to further scale the business, strengthen its presence in the local dairy industry and expand its export footprint.

As we look ahead, GK Foods is well positioned for improved performance, supported by focused recovery initiatives, supply chain stabilisation, disciplined cost management, the strength of our international footprint, and continued investment in our brands.

Financial Services

The GraceKennedy Financial Group (GKFG) delivered solid revenue growth for the year ended December 2025. Profit before tax, however, declined compared to the prior year, reflecting increased net insurance claims arising from Hurricane Melissa, the performance of our Money Services segment, and higher provisions for credit losses within our Banking and Investments segment.

Our Banking and Investments segment recorded increased revenue, driven by the strong performance of our Jamaican commercial banking business which also achieved improved profitability attributable, in part, to double-digit growth in its loan portfolio. The performance of our Jamaican investment and advisory business was constrained however, due to limited capital market activity and a softened local equity market, and further affected by higher provisions for credit losses, as previously mentioned.

Our Insurance segment delivered a notable increase in revenue year over year, driven by strong top line growth in general insurance and the continued success of our partnership with Scotiabank Jamaica, through which GK General Insurance underwrites *ScotiaProtect*. This partnership's expansion into Barbados, Turks and Caicos Islands and The Bahamas in November 2025 has shown encouraging early traction. Elevated claims arising from Hurricane Melissa impacted general insurance profitability, resulting in profit before tax below the prior year. However, the strength of our reinsurance programme helped to mitigate this, ensuring that our general insurance business remained profitable. Our health and life insurance businesses recorded steady growth, supported by a double-digit increase in group health revenue, disciplined cost management, and continued investment in partnerships to strengthen and scale this business for the future.

In the face of evolving market dynamics, our Money Services segment recorded a decline in revenue and pre-tax profits compared to 2024, reflecting reduced transaction volumes and tightening margins in some key markets, even as we retained market share in those territories. We continue to accelerate our digital transformation strategy, evolving our operating model and services to better meet the needs of our customers, while strengthening this established channel for the future expansion of this business. Our GK One mobile app remained Jamaica's leading digital wallet for remittances in 2025, with strong repeat usage and expanded functionality. During the year, we enhanced the platform to allow customers to send remittances directly to bank accounts in the USA, Canada and the UK, as well as to hundreds of thousands of retail locations globally. The app was also launched in Guyana in 2025, and plans to introduce the platform in Trinidad & Tobago and Cayman Islands in 2026 are well advanced and will further expand our regional digital footprint.

Looking forward, the strength and diversity of our GKFG portfolio, combined with disciplined execution, continued investment in innovation and technology, the expansion of our footprint into new markets across the region, and deepening strategic partnerships, position the division for sustained long-term growth.

We Care

In the final quarter of 2025, GraceKennedy's corporate social responsibility efforts were focused primarily on national relief and recovery in Jamaica in the aftermath of Hurricane Melissa, which included providing targeted support to hundreds of our team members living in the hardest-hit communities. Our Group mobilised a comprehensive response valued at over J$200 million, built around four pillars: food, cash availability, health and wellness, and education. In collaboration with several of our business partners, GK assisted relief efforts through the donation and distribution of food, water and hygiene supplies. Through the GraceKennedy Foundation Food Bank, over 5,000 care packages were distributed, while GK Foods also facilitated the provision of hot meals and essential supplies to those affected. Our financial services businesses worked quickly to restore access to cash immediately following the hurricane, waived select remittance fees and introduced special recovery loans to assist small businesses and families. *GK Weather Protect*, the parametric insurance policy offered by GK General Insurance, was also triggered, with the company making payouts to farmers severely affected by the hurricane. As Jamaica transitioned from emergency response to rebuilding, our focus shifted to strengthening education initiatives, supporting farming communities, and helping to build long-term resilience. Guided by our *We Care* ethos, we remain committed to supporting the communities we serve around the world.

Recognition and Awards

In 2025, we further strengthened our reputation for excellence in corporate governance and transparency, emerging as the standout performer at the Jamaica Stock Exchange (JSE) Best Practices Awards in December. GraceKennedy Limited received the Governor General Award for Excellence, which recognises the overall winner and the listed company that best exemplifies international best practices. This is the sixth time GK has won the coveted award. We were also named winner of the PSOJ/JSE Corporate Governance Award for Main Market companies, the Corporate Disclosure & Investor Relations Award, and the Annual Report Award, and were first runner-up in the Best Website category. These achievements reflect the unwavering commitment of our GK team to strong governance, transparency and accountability.

The JSE also posthumously honoured our late former Group CEO, the Honourable Don Wehby, OJ, with the inaugural CEO of the Year Award. In December, Mr. Wehby was also inducted into the Private Sector Organisation of Jamaica (PSOJ) Hall of Fame in recognition of his transformative contributions to business and nation-building. At the PSOJ Hall of Fame Gala, we also announced that our GK headquarters on Harbour Street in Downtown Kingston would be renamed The Don Wehby Building in his honour, and this was formally commemorated at a ceremony on our 104th anniversary in February 2026.

Strategic Outlook

In 2025 the global environment remained dynamic, requiring agility, discipline and strategic focus. Hurricane Melissa reaffirmed the compassion, commitment and resolve of our people, and we are grateful to our GK team for their dedication and unwavering support of each other and the communities we serve.

Looking to the year ahead, we will continue to grow our business by driving consumer centricity and innovation, strengthening operational excellence, building a purpose driven organisation, and reinforcing our commitment to sustainability. We are confident in the strength and capability of the GK team and together we remain focused on sharpening our execution through disciplined cost management, enhanced customer experience, and sustained investment in the systems and capabilities to enable long term value creation.

Grounded in our purpose of *enriching lives through trusted food and financial services* and guided by our vision *to be the number one Caribbean brand in the world*, we remain steadfast as *We are GraceKennedy. Shaping a Stronger Future Together.*

Gordon V. Shirley, OJ
Chairman

Frank James
Group Chief Executive Officer

February 27, 2026