



OUR SHARED IMPACT



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OUR PURPOSE, OUR VISION

We are, 
Where you are.

Guardian Media operates as a multi-platform media company at scale, serving audiences across the Caribbean. Through television, print, radio, digital platforms and outdoor media, we deliver news, entertainment and advertising in formats that reflect how audiences engage today.

Our operations span Port of Spain, Chaguanas and San Fernando, with a growing presence in Georgetown, Guyana. Across these locations, our production facilities support both in-house programming and commercial work, enabling a responsive and integrated approach to content creation and delivery. This scale allows us to build and sustain media brands that remain consistent across platforms while adapting to evolving patterns of consumption.



Our people are central to this performance. Ongoing investment in their development, supported by clear professional standards, underpins the quality, consistency and reliability of our output across all areas of the business.

We remain focused on disciplined execution, strong operational performance and maintaining the trust we have built with audiences and partners across the region.





OUR **MISSION**

**CONNECTING PEOPLE WITH
BRANDS AND CONTENT YOU
LOVE AND TRUST**

OUR **VISION**

**TO BE THE HOME OF THE
LEADING CARIBBEAN
MEDIA BRANDS**



CNC3 is one of the mainstream national broadcasters, operating on channels 12, 14 and 22.

The station has become a prime-time market leader, providing a mix of local and foreign shows.

The station has also been expanding its local content portfolio as a key market differentiator, bringing a mix of in-house and independent productions from various genres.



**Covering your world with the most-watched TV News
in Trinidad and Tobago, international soap operas
and popular lifestyle shows.**

We are the Guardian of the People

The T&T Guardian is committed to providing credible, accurate, unbiased and relevant news and features to its readers.

We deliver the most progressive daily newspaper in Trinidad and Tobago by utilizing new technologies as we venture into a new and exciting era of journalism.



*A vibrant readership of
decision-makers and professionals get their news
from Trinidad and Tobago's most trusted news brand.*

TBC

RADIO NETWORK



GRAND SLAM MORNING SHOW WITH BLAZE & MYLES 	THE PRESET WITH JYNNYN & DJ HERO 	THE CONTROL ROOM WITH KRIS & WATTY 	ROADBLOCK WITH LURBZ, SUNNY BLING, ROWIE & DJ SITUATION 	B2B THURSDAYS WITH CALEB, JON BOI, JET LI, SHAUN 3.0, J-WYZE, VERSE, DJ HERO & WATTY 	OUTTA ROAD FRIDAYS WITH RED ANTIZ, J-WYZE, SPARTAN, ISARIUS, KADEEM SHAVE, KRIS, WATTY & DJ SITUATION 	MAD SATURDAYS WITH DJ LILA, KRIS, CALEB, VERSE, J-WYZE, SHAUN 3.0 & KADEEM SHAVE 	SUN SEA & SLAM SUNDAYS WITH SUNNY BLING, DJ DUANE, DJ MARLON, MONEE KENDALL & J-WYZE
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SLAM 100.5FM is Progressive Urban and a leader in the youth urban market, featuring the biggest and best personalities in the industry and commanding the largest audience.



Leading the adult contemporary market, with chart topping international hits, casual conversations, and exclusive interviews.

Each personality will make you smile. The #1 choice for advertisers, businesses and professional adults across Trinidad and Tobago.



Trinidad and Tobago's 3X award-winning talk radio station with over 150 conference partnerships.

Bridging the gap between institutions and communities, we bring the conversations that matter most to you.

Sangeet 106.1fm THIS IS US!

PUMP N VYBZ
WITH RISHI RAWI & STEFFON X

THE BIG SHOW
WITH BIG DADDY

AFTERTUNES
WITH RASHMIE & DJ VICKY

INDIE JUNCTION
WITH SEXXY SHAZZIE & DJ ASHLEY

DHAMAKA
WITH DJ ASHLEY

TAKEOVER FRIDAYS
WITH MASTER SALEEM & DJ VIDESH

THE HAPPY HOUR
WITH DJ FELIX

CAURA FEST, DSFL, Diwali, GAME OF TRUMP, CHUTNEY SOCA CUP

f i sangeet1061 343-1061

Where East Indian culture comes alive. Leading the industry in chutney road shows, local chutney music, Bollywood hits and cultural programming, Sangeet 106.1FM is at the heart of community.

the VIBE 105 THE NATION'S STATION

MIXED NUTS
WITH KEN SIMMONS & BIG DADDY GEORGE

MID-MORNING LINK UP
WITH DJ RAWONA

THE DOCTOR IS IN
WITH DR ROSS

THE INTERSECTION
WITH SENSATIONAL SAMMY

RETRO THURSDAYS
WITH BASS JON BOI, KEN SIMMONS, BIG DADDY GEORGE, SENSATIONAL SAMMY, DR ROSS & DJ RAWONA

FRIDAY NIGHT VIBES
WITH DJ RAWONA AND DJ NIGEL

CLUB 105
WITH ANTIX & DJ NIGEL

REGGAE VIBRATIONS
WITH KEN SIMMONS AND ANIBA

BOTTLE SPOON, 12BARS, VIBEY, Parang In July, VIBECATION, Bring D Christmas Vibes

f i vibect105fm 388-1051

The nation's leading station for lovers of all things Caribbean, celebrating soca, calypso and vintage kaiso year-round. This adult urban station is for those who we consider the life of the party.



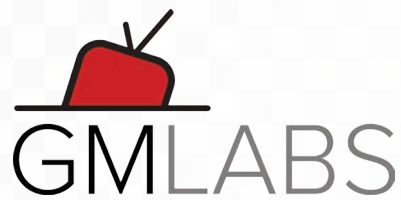
THE CRUISE WITH AJ AND MADONNA J	THE MAIN STREET WITH SELECTA BODYROC	THE GRIDLOCK WITH JADEC, NISA AND JAEI	THE JUNCTION WITH AJ & CHEYENNE	WOMEN EMPOWERMENT WEDNESDAYS WITH AJ, CHEYENNE, JAEI, NISA & MADONNA J	HIGHER ELEVATION WITH JAILSON	THE LOUNGE WITH AJ
KIDS KORNER <i>Righteous Reggae Vibes</i> UAWARDS				sky995fm 333-9950		

*The leading urban gospel station in Trinidad and Tobago.
 Sky 99.5 FM – youthful, spirited and blessed, this station is all about
 positive energy, modern ministry, family vibes and good music.*



ALL NEW MORNING SHOW 6AM - 9AM WITH NURYYIN & DJ SHAAL	HITS & BITS 9AM - 12PM WITH ARIANNE	CRUISE CONTROL 12PM - 4PM WITH AMSTATA	HOME RUN 4PM - 7PM WITH DJ ROCKY CAREW
mix90.1fm +592-227-2818			

*#1 Choice for advertisers in Guyana.
 Unique to the market, MIX FM (90.1, 91.5 & 103.3 FM) is Guyana's destination for the
 best in Top 40, pop culture and celebrity gossip wrapped around on the edge banter in
 a truly on-air and online thrilling experience.
 For non-stop hits 24/7*



GMLABS is Guardian Media’s full-service multimedia production facility, purpose-built to meet the needs of today’s creators, producers, and brands across a range of industries. More than just a studio, GMLABS provides a flexible, fully equipped space tailored to the production needs of television, digital, and commercial content creators.

The 5,000-square-foot facility features a 180-degree seamless infinity cyclorama and a modern shoot kitchen—ideal for corporate events, commercial campaigns, fashion shoots, culinary content, interviews, and podcasts.

Located at our Port of Spain headquarters, GMLABS streamlines the production process by offering a one-stop solution for clients. With scalable services and a growing reputation for quality and adaptability, it continues to attract a diverse mix of users, from corporate entities and educators to influencers and independent producers.

As part of Guardian Media’s commitment to advancing content creation and supporting diverse storytellers, GMLABS continues to deliver impactful solutions that empower creatives and contribute to the growth of the national creative economy.





**QUALITY
OUTDOOR
ADVERTISING**

**CURRENT
BILLBOARD
LOCATIONS**

CURRENT BILLBOARD LOCATIONS:

1  VMCOTT Compound Beetham Highway, East Bound	7  Champs Fleurs West Bound PBR & EMR	13  Point Fortin Main Road Point Fortin
2  VMCOTT Compound Beetham Highway, West Bound	8  Champs Fleurs East Bound PBR & EMR	14  Wrightson Road Port-of-Spain
3  ANSA Automotive Chaguanas, UBH North Bound	9  Roxy Roundabout St. James	15  Foreshore St. James
4  Guardian Building, St Vincent St. Port-Of-Spain	10  UWI EMR, St. Augustine	
5  Guardian Media Ltd Headquarters Chaguanas, UBH South Bound	11  ANSA Coatings Tumpuna Road, Arima	
6  TBC Transmitter Site Caroni, UBH North Bound	12  Lady Young Road Morvant	

225-4465 ext. 5075

*Unique billboard sizes positioned across Trinidad and Tobago.
Ads that translate your brand voice into meaningful stories in just 8-10 seconds*

Guardian Media Limited (GML) continues to solidify its position as a leading digital media powerhouse in Trinidad & Tobago and across the Caribbean diaspora. Over the past year, our strategic focus on digital transformation has yielded significant gains, enabling us to expand reach and deepen audience engagement.

Through our suite of websites, mobile apps, and dynamic social media platforms, GML's brands have successfully engaged diverse audience segments, ranging from traditional news consumers, to the digitally native market. Notably, Guardian Media remains the #1 digital news source in Trinidad & Tobago, while also maintaining strong leadership in the urban and entertainment content space.



Key milestones included the continued success of CNC3's live digital broadcasts and the performance of social-first content across platforms. Looking ahead, Guardian Media is committed to furthering its digital innovation, ensuring we remain the trusted voice for news, culture and entertainment in the digital age.

46M

Page Views (Annual)

15.8M

Social Media Reach (Monthly)



YOUR TRINIDAD GUARDIAN ON THE MOVE WITH YOU



DOWNLOAD
**THE DIGITAL
GUARDIAN**
TODAY!



OR



- ✓ Adjust your text size
- ✓ Print, browse & share
- ✓ Download for offline reading
- ✓ Access years of archived editions

OUR IMPACT AT A GLANCE

Guardian Media delivered a year of measurable growth and strengthened influence across its television, print, radio and digital platforms. Audience engagement expanded significantly, driven by consistent content delivery, strategic coverage and a continued focus on relevance across multiple audience segments.

DIGITAL DOMINANCE

Largest local digital audience with sustained growth across television, radio and print social media platforms.



3.1M
Digital
Audience



160M+
Monthly
Video Views

EDITORIAL LEADERSHIP

Leadership in national news and current affairs with exclusive coverage of major global and Caribbean events



AWARD-WINNING JOURNALISM

Recognised by regional and international media organisations



PUBLIC IMPACT

National multi-platform initiatives promoting social awareness and community engagement



SUSTAINABILITY & INNOVATION

Technology upgrades and operational improvements supported sustainability goals and enhanced multi-platform delivery.



Together, these outcomes reflect a year of sustained performance, growing influence and continued alignment with the organisation's role as a leading multimedia provider in the Caribbean.

STRATEGIC PROGRESS & OPERATIONAL HIGHLIGHTS

Guardian Media strengthened its position as a leading multi-platform media organisation through continued integration across broadcast and digital platforms. Stable broadcast operations and coordinated cross platform publishing supported sustained audience engagement and improved content visibility across multiple platforms.

Broadcast & Digital Platforms



4M+
Monthly
Reach



4.6%
Audience
Growth



+135K
New Followers
Added

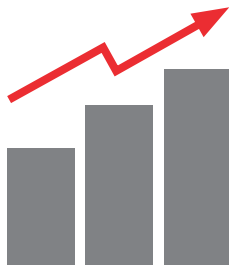


3.1M
Total Digital Followers

Digital platforms recorded continued growth during the year, with the organisation's combined digital footprint surpassing 3.1 million followers. Increased video output, real time news delivery, and co-ordinated multi-platform distribution contributed to sustained audience expansion. Instagram recorded the fastest growth across the network, while Facebook remained the largest audience platform. CNC3 continued to serve as the primary driver of digital growth, accounting for the majority of audience expansion and generating significant video consumption and engagement.



160M+
Monthly
Video Views



**Fastest
Growing
Platform**

Instagram

LARGEST DIGITAL BRAND



Growth during the year was achieved despite structural platform changes, including X's removal of inactive followers and the reset of the YouTube channel. Following these adjustments, audience levels stabilised and continued to grow organically, strengthening the quality and authenticity of the organisation's digital audience base.



960K+
Monthly
Interactions

Regionally, Guardian Media sustained its presence in Guyana through Mix FM, which reaches eight of the country's ten administrative regions and approximately 80–85% of coastal population centres. This broad coverage supports national accessibility and reinforces the station's positioning within the Guyanese broadcast market. The station further strengthened its profile through a three-year agreement as exclusive radio broadcaster of the Caribbean Premier League in Guyana and coverage of major national events including the Global Biodiversity Conference and the Guyana Energy Conference.

Exclusive



**CPL radio
broadcast
rights in Guyana**

Guardian Media expanded its international editorial presence during the year, receiving more than twenty invitations for coverage of major global and regional events, including COP, the United Nations General Assembly, and regional multilateral forums. In many instances, Guardian Media was the only local media organisation present, reinforcing its leadership in international coverage and strengthening its credibility and influence within regional and global media spaces.



20+
International
Coverage
Invitations

Operational reliability remained a key strength, with no major broadcast downtime recorded in 2025. Continued alignment between broadcast and digital operations supported efficient content distribution and sustained audience engagement.



**NO MAJOR
BROADCAST
DOWNTIME**

Building on its established presence in Guyana, Guardian Media strengthened its regional footprint in 2025 through the continued performance of Mix FM and expanded broadcast partnerships. Sustained national reach, combined with coverage of major events, reflects a more integrated and impactful role within the Guyanese media landscape.

Broadcasting across Demerara (90.1 FM), Berbice (91.5 FM), and Linden (103.3 FM), Mix FM reaches eight of Guyana's ten administrative regions, representing approximately 80–85% of coastal population centres. This extensive coverage supports national accessibility while reinforcing the station's value as a platform for advertisers, public messaging, and audience engagement.

Guyana Coverage



**80-85%
Coastal
Reach**

PREMIUM SPORTS BROADCASTING & STRATEGIC PARTNERSHIPS

Mix FM's market position was reinforced through the acquisition of premium sports rights and regional production partnerships. In 2025, the station secured a three-year agreement (2025–2027) as the Exclusive Radio Broadcaster of the Caribbean Premier League (CPL) in Guyana, delivering live match coverage and in-stadium commentary.

The station also served as Exclusive Broadcaster and Regional Producer for the ExxonMobil Global Super League T20 tournament, reinforcing its role in high-value sports broadcasting across the region. These partnerships support advertising opportunities, deepen audience engagement, and position Guardian Media as a key regional partner for major live sporting events.





NATIONAL & REGIONAL COVERAGE

Beyond sports, Mix FM continued to play a central role in the coverage of nationally and regionally significant events. This included the Global Biodiversity Conference in Guyana, delivered in collaboration with Freedom FM (Trinidad), as well as coverage of the Guyana Energy Conference 2025.

Through this coverage, the station contributed to regional media collaboration while maintaining its role as a trusted platform for public information and national discourse.

Public Responsibility & Market Impact

Mix FM continues to leverage its platform to address critical social issues, with programming focused on drunk driving awareness, responsible alcohol consumption, domestic violence, and suicide prevention. These initiatives contribute to public education while aligning audience reach with meaningful social impact.



MEANINGFUL SOCIAL IMPACT

Operational Strength & Reliability

Operational performance remained a key strength in 2025, with no major broadcast downtime recorded during the year. Continued investment in technical infrastructure and disciplined operational management ensured consistent, high-quality service delivery across all broadcast regions.



CONSISTENT HIGH-QUALITY SERVICE

BOARD OF DIRECTORS



PETER CLARKE
CHAIRMAN



CONRAD SABGA
DIRECTOR



JEREMY MATOUK
DIRECTOR



SHARON CHRISTOPHER
DIRECTOR



JENIFER SMITH
DIRECTOR



SONJA GITTENS-OTTLEY
DIRECTOR



DAVAN MAHARAJ
DIRECTOR



PROFESSOR
ROSE-MARIE ANTOINE
DIRECTOR



GERHARD PETTIER
MANAGING DIRECTOR

EXECUTIVE TEAM



GERHARD PETTIER
MANAGING DIRECTOR



CANDICE CHANGOOR
CHIEF FINANCIAL OFFICER
CORPORATE SECRETARY



TOVA SATNARINE-WHITE
HEAD OF COMMERCIAL
PARTNERSHIPS



ALANA SAMPSON
SECTOR HUMAN RESOURCES
MANAGER-MEDIA



KAYMAR JORDAN
MANAGING EDITOR



GIDEON EDWARDS
CHIEF ENGINEER



COLIN GOUVEIA
IT MANAGER

CHAIRMAN'S REPORT

PETER CLARKE



Over the past year, our audiences have confirmed to us their preference for our fearless and unbiased reportage. Our team of writers, journalists and content creators are acutely aware of our mission, core values and stance as a responsible media house and we guard these tenets without fear.

As we usher in the age of AI, it would be remiss of us not to remind our audiences that in spite of the varied and readily accessible sources of information, our 108 year old Guardian newspaper, our 20 year old CNC3 Television channel and our 7 radio stations across the TBC Network remain trusted and verifiable sources of credible information, which you can continue to rely on.

Our longevity is a testament to the strength of the relationships which we have forged with our stakeholders and we remain committed to our role as leaders in the local and regional content eco-system.

For the quarter ended 31 December 2025, Guardian Media Limited recorded a Profit Before Tax of \$3.5M, representing a decline of \$4M, or 53%, compared with the corresponding period in 2024. For the full year, the company reported a Loss Before Tax of \$10.6M, an increased loss relative to the prior year's loss of \$2.8M. This performance was driven by a year over year decline in revenues by 14% or \$14.1M to \$83.8M.

Market conditions throughout 2025 remained challenging, as clients continued to recalibrate their budgets in response to digital disruption and shifting consumer behaviour. The Government's announced advertising freeze following the national elections resulted in a major reduction of public sector advertising from mid-May through year end, removing a core revenue stream and accelerating the decline across all media categories.

This reality was compounded by increased skepticism between advertisers and consumers, and broader macroeconomic uncertainty leading up to the October 2025 presentation of the 2025-2026 National Budget announcement. Against the backdrop of the geo-political tensions between the governments of the United States and Venezuela, these factors collectively suppressed interest and advertising activity across the industry.

Despite these external pressures, we remain committed to conducting our operations in a responsible, ethical and sustainable manner, ensuring that all of our activities contribute positively to society and the environment.

Given the financial performance for the year under review, the Board has determined that no ordinary dividend will be declared for 2025. Preference Shareholders will receive a final dividend of 3% in accordance with the terms of issue. Pursuant to section 110(1)(a) (i) of the Companies Act, 1995, the Directors have set 18 May, 2026, as the Record Date and the Register of Members will be closed on both 21 and 22 May, 2026.

The Board extends its sincere appreciation to our employees and management team for their steadfast commitment, professionalism and resilience during a challenging operating year. We also thank our stakeholders for their continued confidence as we focus on strengthening our strategic foundation and positioning the company to capture emerging opportunities in a rapidly evolving media landscape.



Peter Clarke
Chairman

MANAGING DIRECTOR'S REPORT

GERHARD PETTIER

During the year, our regional counterparts The Gleaner Company Media Limited and the Jamaica Observer signed an agreement to consolidate and streamline their newspaper production and distribution functions, for efficiency and economic purposes, while locally, after 32 years the Newsday newspaper wound up operations.

Traditional media companies continue to face structural headwinds – which include:

- Migration of advertising spend to digital platforms and social networks/ influencers
- Increased programmatic advertising competition
- Declining print circulation and linear TV audiences

These industry-wide dynamics have both compressed and depressed margins and increased pressure on legacy revenue streams, across print, television and radio channels.



For the twelve months ended December 31, 2025, Guardian Media Limited [GML] reported a pre-tax loss of \$10.6M, an increased loss relative to the prior year's loss of \$2.9M. This result was primarily due to a year over year decline in revenues by 14% to \$83.8M, as market conditions across the media sector remain challenging.

Industry wide reductions in advertising budgets, the Government's post-election advertising freeze from mid-May through year's end and heightened macroeconomic uncertainty collectively weighed on commercial activity and suppressed advertising activity to below previous and expected levels.

At Guardian Media Limited, our core assets—including trusted journalism, established distribution, and long-term advertiser relationships—remain both invaluable and indelible.

Through our multi-platform network, GML expanded its audience reach, strengthened regional influence, and advanced initiatives aligned with national priorities.

Audience engagement expanded significantly, driven by consistent content delivery, strategic coverage, and a continued focus on relevance across multiple audience segments.

Digital platforms remained a key driver of performance, generating millions of video views and sustained audience interaction across social and streaming channels. This growth reflects and confirms both the scale of GML's reach and the increasing importance of digital platforms in content distribution and audience engagement.

We also strengthened our regional and international presence, receiving more than twenty invitations to cover major global and regional events. At the national level, we continue to lead in news and current affairs coverage while expanding our role in public education, social awareness and community engagement through multi-platform initiatives.

Together, these outcomes reflect a year of growing influence and continued alignment with our role as a leading multimedia solutions provider, in the Caribbean.

While near-term performance remains pressured due to industry and political factors, the company retains significant strategic advantages:

- Established brand and credibility
- Agile content production capabilities
- Loyal core audiences
- Growing digital infrastructure

Successful execution of the digital transition and sustained brand trust will be critical to restoring revenue growth and improving profitability over the medium term.

This year's performance reflects a combination of structural industry disruption, heightened political sensitivity in the media landscape and transitional realities. Management believes the corrective actions underway will stabilize commercial performance and position the company for long-term sustainability.

To conclude, despite the challenges presented by complex macro-economic conditions and political dynamics, our Company remains resolute and focused on our mission.

Our resilience and continuing excellence would not be possible without the intrepid leadership of our Chairman Peter Clarke, the enduring support of our Board and the unconditional support of our employees as we collectively remain dedicated to creating value for our shareholders far into the future.



Gerhard Pettier
Managing Director

OUR SUSTAIN





ABILITY & SOCIAL IMPACT REPORT

As Guardian Media's reach and influence continue to grow, so too does our responsibility to contribute meaningfully to the societies we serve. In 2025, our focus extended beyond performance to purposeful impact: leveraging our platforms, people, and partnerships to support national priorities, strengthen communities, and advance sustainable development.

Through a combination of content, outreach, and operational initiatives, we integrated sustainability into both what we produce and how we operate. From amplifying public education and social awareness to improving internal efficiency and resource use, our approach reflects a commitment to responsible growth and long-term value creation.



PEOPLE & CULTURAL IMPACT



Guardian Media continued to invest in its people in 2025, recognising that organisational performance and long-term sustainability are driven by a capable, engaged, and inclusive workforce. Our focus extended beyond development to fostering a workplace culture that supports wellbeing, collaboration, and shared purpose across all levels of the organisation.

This commitment is reflected in a diverse and inclusive workforce across both operational and leadership levels, supported by a deliberate focus on equal opportunity and representation. It also shapes an environment where different perspectives are valued, cultural and religious observances are respected, and individuals are empowered to contribute meaningfully.





10+
Training Sessions
Delivered



JOURNALISM



FIRST AID



LEADERSHIP

Multiple

Training Programmes

Professional development remained a key priority, with employees participating in a range of technical, operational, and leadership-focused training initiatives. These efforts strengthened capability across departments while reinforcing safety awareness, operational readiness, and continuous learning as core elements of the organisation's culture.

HIGH FIVE | SEP25
DRAW WINNER

Winning Together | Loving Our Customers

Kwami consistently goes above and beyond to ensure customers' ads are published. Despite managing his daily workload, he readily assists his colleagues demonstrating both dedication and teamwork.

Kwami Turpin - Traffic Assistant

A culture of recognition was further embedded through initiatives designed to celebrate outstanding contributions and reinforce shared values. The introduction of the High Five peer recognition programme encouraged employees to acknowledge the efforts of their colleagues, contributing to improved morale and a stronger sense of appreciation across teams. Long service milestones were also recognised, highlighting the depth of experience and commitment within the organisation.

HOW TO GIVE A HIGH-FIVE
CELEBRATE YOUR COLLEAGUE IN 2 MINUTES OR LESS!

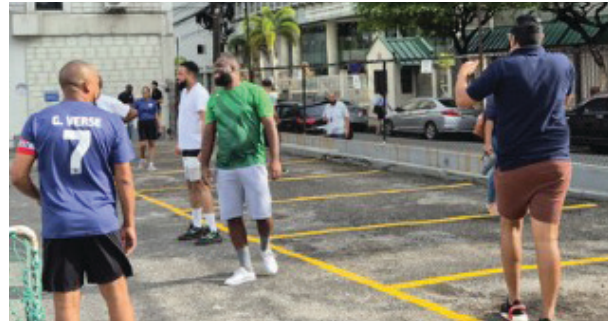
- 1 Spot the Awesome**
Did someone go above and beyond? Help out? Nail a task? If it made you smile or impressed you, it's High-Five worthy.
- 2 Access the High-Five Form**
Scan the QR Codes placed around our GML locations to access our High-Five Nomination Form.
- 3 Say Who and Why**
1. Enter the person's full name - self-nominations **DO NOT** count
2. Select the reason
3. Add a quick explanation as to why they stood out!
- 4 Submit & Celebrate**
Your High-Five gets sent, tracked, and counted toward monthly/year-end rewards and leaderboards.

60+
Employees
Recognised

PEOPLE & CULTURAL IMPACT

(Continued)

Employee engagement initiatives supported connection and team cohesion throughout the year, creating opportunities for interaction beyond day-to-day operations. Activities were designed to strengthen relationships across departments, contributing to a more collaborative and connected working environment.





COMPANY-WIDE

Wellbeing Initiatives



Wellbeing remained an important focus, supported by targeted initiatives like the Men's Mental Health Workshop, that encouraged awareness, access to resources, and open dialogue. These efforts contributed to a more supportive workplace culture while reinforcing the organisation's commitment to the overall health and wellbeing of its employees.



Townhall

Employee
Engagement



Leadership engagement was strengthened through structured communication forums, including company-wide town hall meetings and smaller group sessions. These engagements enabled the sharing of organisational priorities, encouraged open dialogue, and supported greater alignment between leadership and staff.



Together, these initiatives reflect a deliberate approach to people development and cultural investment, reinforcing Guardian Media's commitment to building a resilient, inclusive, and high-performing organisation.

PUBLIC EDUCATION & SDG OUTREACH

Guardian Media leveraged its multi-platform reach in 2025 to support public education, strengthen awareness of national priorities, and advance understanding of the United Nations Sustainable Development Goals. Through the integration of sustainability-focused content across its programming, the organisation translated audience reach into meaningful social impact.



National
Awareness Campaigns

This approach was reflected in SDG-aligned segments across key productions, including *Spellbound*, *Make Your Point*, the *SDG Caravan*, and the *Hive of Five* segment. Beyond dedicated programming, sustainability-focused content was embedded across news, talk, entertainment, and educational platforms, with more than 150 related discussions delivered throughout the year. Supported by youth-focused content such as *Jaxon's Playground*, these initiatives contributed to sustained public engagement and increased awareness of key development priorities.

OPERATIONAL EFFICIENCY & SUSTAINABILITY

Guardian Media strengthened its operational foundation in 2025 with a clear focus on improving how the organisation works day to day. The aim was to improve efficiency, reduce resource use, and deliver better outcomes across teams.

A key step in this direction was the introduction of a Customer Relationship Management system, designed to improve coordination across sales teams, strengthen client tracking, and support more structured reporting. With clearer visibility and more consistent processes, teams are better equipped to manage relationships, track performance, and make informed decisions.



Energy Efficiency

Operational improvements

**Digital
First**



**Workflow
transition**

Technical Improvements

Transmission Enhancements

Technical improvements also played an important role. Upgrades to live transmission equipment, including enhancements to TVU-based workflows, improved the reliability and flexibility of remote broadcasting. These changes support more consistent delivery across locations while strengthening the organisation's ability to respond in real time.

Efficiency remained a priority across daily operations. The continued shift toward digital workflows reduced reliance on printed materials, with tablets and digital scripting increasingly used across news and radio environments. At the same time, targeted upgrades and equipment refurbishment extended asset life, reduced waste, and supported more efficient use of energy and resources.

Collectively, these initiatives strengthened Guardian Media's transition toward a more efficient, integrated, and environmentally conscious operating model.



Reduction
Paper Consumption

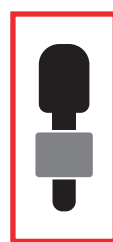
EDITORIAL EXCELLENCE & RECOGNITION

Guardian Media delivered meaningful impact in 2025 through journalism, public education initiatives, and community support programmes. Across its platforms and outreach activities, the organisation continued to influence public dialogue, expand awareness of national priorities, and support individuals and communities.

JOURNALISM INFLUENCE

Guardian Media expanded its international editorial presence during the year, receiving more than twenty invitations for coverage of major global and regional events. In several instances, Guardian Media's journalists were the only Caribbean media representatives covering these engagements.

During one such international briefing, a question from Guardian Media addressing United States actions involving vessels in the Caribbean linked to Venezuela generated significant international attention. The exchange was carried by major international outlets including CNN, NBC, ABC, MSNBC, and The New York Times, and was widely shared across digital platforms. The interaction contributed to broader international policy discussion and amplified Caribbean concerns within global media coverage.



International Journalism Influence

Regional & Global Coverage



Industry Recognition

Regional & Global Honours

AWARD-WINNING JOURNALISM

Guardian Media's journalism and programming continued to receive recognition from regional and international organisations, reflecting our excellence in news coverage, feature storytelling, and cultural reporting. These honours reinforced the strength of Guardian Media's editorial standards and its continued relevance within the regional media landscape.

Brent Pinheiro received the Caribbean Tourism Award for Best Feature, marking back-to-back wins and highlighting consistent excellence in long-form storytelling.

Soyini Grey also received regional and international recognition, including a Caribbean Broadcasting Union Award and an Inter American Press Association award, while additional honours in arts and culture reporting reflected the continued quality and range of the organisation's journalism.



COMMUNITY IMPACT & PUBLIC ENGAGEMENT

EXPERIENTIAL ENGAGEMENT

Guardian Media expanded its public education efforts beyond traditional broadcasts, translating national campaigns into direct, community-based experiences. Through activations such as the Spellbound SDG Caravan, audiences engaged with key development themes in practical and accessible ways.

By bringing the Sustainable Development Goals into public spaces, the SDG Caravan shifted awareness from abstract concepts to lived understanding. Gamified elements such as the Hive of Five made complex global priorities relatable and memorable, particularly for younger audiences.



Public Education

SDG Outreach & Youth Engagement



COMMUNITY IMPACT & PUBLIC ENGAGEMENT

(Continued)

EXPERIENTIAL ENGAGEMENT

This model was further applied to targeted social and health initiatives. Freedom 106.5 FM's "About Her" activation, held in recognition of International Women's Day, engaged diverse audiences in dialogue around women's health.

A central feature, the period pain simulation challenge, enabled participants to experience the physical effects associated with menstrual pain, deepening empathy and encouraging more informed public discourse.

These initiatives reinforced Guardian Media's ability to extend public education beyond broadcasts, ensuring that awareness is actively experienced and understood across communities.



INDUSTRY ACCESS

Guardian Media strengthened youth engagement by providing direct access to the media industry through structured school visits. Students engaged with 'live' television studios, radio stations, newsrooms and production environments, gaining practical insights into broadcast operations.

These sessions extended beyond observation, enabling interaction with presenters, journalists and technical teams, alongside participation in simulated broadcast scenarios. This exposure demystified the industry and made media careers more visible and attainable.



By bridging education and industry, these initiatives expanded awareness of career pathways while strengthening understanding of the skills, collaboration and technical expertise required in modern media environments.



Community Support

Direct Assistance to Families

PHILANTHROPY IMPACT

The Guardian Neediest Cases Fund continued to deliver direct support to individuals and families in need across Trinidad and Tobago. The non-profit initiative is sustained through contributions from the public, employees, and key partners, including the ANSA McAL Foundation.

In 2025, the fund provided assistance to more than 628 families, as well as 47 children from two children's homes in Freeport. Support included financial and medical aid, school supplies, food hampers and annual Christmas grants.

Educational support included school textbooks for 65 children and school bags for 25 students, marking the first time these items were distributed at this scale. In addition, 21 families received food hampers over a six-month period, while a further 20 hampers were distributed at Christmas through support from ANSA Packaging.

The initiative also hosted its annual Children's Christmas Party for 47 children, providing a supportive and engaging environment through activities, meals and gifts.

These efforts reflect the fund's continued commitment to delivering meaningful assistance and support to communities in need.



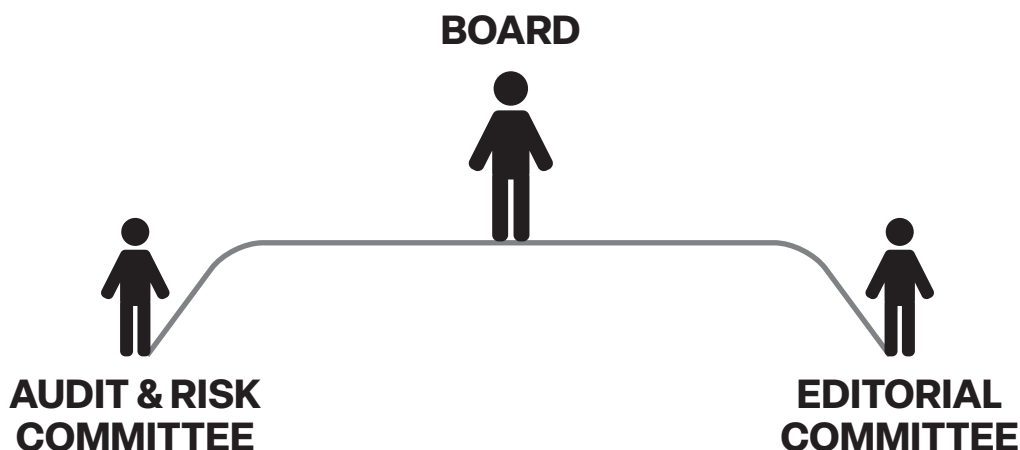
Together, these initiatives underscore Guardian Media's commitment to sustainable development, responsible operations and meaningful social impact. Through its multi-platform reach and direct community engagement, the organisation continues to support national priorities while aligning its efforts with global sustainability goals.

OUR CORPORATE GOVERNANCE



BOARD GOVERNANCE

BOARD STRUCTURE



Duties of the Board of Directors

The Board of Directors oversees the management of the Company, ensuring its long-term success and value creation for its shareholders. In the performance of its duties, the Board secures the interests of shareholders by balancing the interests of its stakeholders as well as other interested parties. In addition to its legal requirements, the Board is governed by its Charter which has been developed and is updated from time to time in accordance with international best practice. The sub-committees of the Board, namely the Audit & Risk Committee (ARC) and the Editorial Committee (EC), have been established in accordance with the Board Charter. These committees are governed by their respective Committee Charters and are comprised solely of independent Directors.

In 2025, the Board held five (5) general meetings and one (1) special meeting. The ARC held four (4) meetings in 2025, while the EC held six (6) meetings.

Board Independence and Diversity



The Board has maintained its focus on improved stakeholder communication and independent representation among directors in 2025. The Board comprised nine (9) directors, eight (8) of whom are independent, representing 89% independent representation. The Board also maintained gender diversity having 44% women contributing as Directors.

BOARD MEETINGS

NO. OF MEETINGS FOR 2025: 6 IN TOTAL (5 REGULAR & 1 SPECIAL)

DIRECTORS	10 Feb, 2025	17 Mar, 2025	27 May, 2025	23 Jul, 2025	11 Sep, 2025 SPECIAL	29 Oct, 2025
Mr. Peter Clarke (Chairman)	✓	✓	✓	✓	✓	✓
Mr. Gerhard Pettier (Managing Director)	✓	✓	✓	✓	✓	✓
Mr. Conrad Sabga	✓	x	✓	✓	✓	✓
Mr. Jeremy Matouk	✓	✓	✓	✓	✓	x
Ms. Sharon Christopher	✓	✓	x	✓	✓	✓
Ms. Jenifer Smith	✓	x	✓	✓	✓	✓
Mrs. Sonja Gittens-Ottley	✓	✓	✓	✓	✓	x
Mr. Davan Maharaj	✓	✓	✓	✓	✓	✓
Professor Rose-Marie Antoine	✓	x	✓	x	✓	x

✓ Present x Absent

Audit and Risk Committee (ARC)

The Audit and Risk Committee (ARC) assists the Board in fulfilling its stewardship responsibility by providing oversight of the accounting and financial reporting processes. This committee is charged with overseeing Management's enterprise risk management policies and procedures and the preparation of and review of the Company's consolidated financial statements ensuring that they are of the highest quality and integrity.

The Audit and Risk Committee is comprised of three (3) independent Directors. The ARC held four (4) meetings in 2025.

AUDIT AND RISK COMMITTEE MEETINGS

NO. OF MEETINGS FOR 2025: 4 IN TOTAL

DIRECTORS	7 Mar, 2025	25 Apr, 2025	23 Jul, 2025	22 Oct, 2025
Mr. Jeremy Matouk (Chairman)	✓	✓	✓	x
Mr. Peter Clarke	✓	✓	✓	✓
Ms. Sharon Christopher	✓	x	✓	✓

✓ Present x Absent

Editorial Committee

The Editorial Committee is a sub-committee of the Board and acts as the oversight body for Guardian Media's senior editorial leaders who determine coverage priorities and professional standards. The committee works with the editorial leadership team to encourage engagement and openness between the public and the newsroom while preserving GML's editorial independence.

The committee is responsible for providing advice and support to help the newsroom fulfill its mission to publish accurate, impartial, and balanced coverage that adheres to universally-accepted codes of ethics for journalism. Producing high-quality daily journalism on all platforms will ensure that Guardian Media stays relevant and on the cutting edge while achieving its promise to make Trinidad and Tobago society stronger and more informed.

The Editorial Committee is comprised of three (3) independent Non-Executive Directors. The Editorial Committee held six (6) meetings in 2025.

EDITORIAL COMMITTEE MEETINGS

NO. OF MEETINGS FOR 2025: 6 IN TOTAL

DIRECTORS	6 Mar, 2025	16 May, 2025	25 Jun, 2025	2 Jul, 2025	9 Sep, 2025	3 Nov, 2025
Mr. Davan Maharaj (Chairman)	✓	✓	✓	✓	✓	✓
Ms. Jenifer Smith	✓	✓	✓	✓	✓	✓
Mrs. Sonja Gittens-Ottley	✓	✓	✓	✓	x	✓

✓ Present x Absent

Board Tenure and Evaluation

Every year one-third of the directors shall retire from office and may offer themselves for re-election subject to their annual evaluation.

Director Orientation and Development

Upon joining the Board, new Directors participate in the Director Orientation programme, which provides them with a formal introduction to the Company and its businesses through meetings with key persons, provision of relevant documentation, and training. There were no new Directors appointed to the Board in 2025 and therefore no orientation for new Directors was required.

Fees for Services provided by the Independent External Auditors (EY)

The International Ethics Standards Board for Accountants (IESBA) Code requires communication of fee-related information for both audit and other services to assist those charged with governance in their assessment of independence. The fees billed by and payable to the independent external auditors (EY) in respect of professional services provided to the Group for the fiscal years ended 31 December 2025 and 31 December 2024 are set out below.

		31 December	
		2025	2024
Fees billed and payable			
(TT\$ thousands)	Note		
Audit fees	(1)	430	430
Tax Fees	(2)	-	-
Other	(3)	-	-
		<u>430</u>	<u>430</u>

Notes:

- (1) For the audit of Guardian Media Limited's annual consolidated financial statements, as well as other services normally provided by the principal auditor in connection with the audit together with other assurance and related services that are reasonably related to the performance of the audit or review of Guardian Media Limited's consolidated financial statements and employee benefit plans.
- (2) For tax compliance and advisory services.
- (3) For other non-audit services.

OUR

BOARD OF DIRECTORS



BOARD OF

PETER CLARKE

NON-EXECUTIVE DIRECTOR

MR. PETER CLARKE, Financial Consultant, was appointed as an Independent Director in 2011 and serves as Chairman of Guardian Media Limited and a board member of a number of other companies in Trinidad and Tobago. He is a director of Sagicor Financial Company Limited and sits on the board of several other companies in the SFCL Group including Sagicor Life Inc., Sagicor Group Jamaica and Sagicor General Insurance.

Mr. Clarke is the holder of a Bachelor of Arts degree in History from Yale University and a law degree from Downing College, Cambridge University. He was called to the Bar as a member of Gray's Inn in London in 1979 and to the Bar of Trinidad and Tobago in 1980.

He is the former Chief Executive Officer of West Indies Stockbrokers Limited in Trinidad and is currently on the Board of The Trinidad and Tobago Stock Exchange where he served as Chairman from 1995 to 1999 and again from 2014 to 2016.

CONRAD SABGA

NON-EXECUTIVE DIRECTOR

MR. CONRAD SABGA was appointed as an Independent Director of the Board of Guardian Media Limited in 2001. He graduated from the University of Toronto in 1974 B.A.Sc. Civil Engineering.

Mr. Sabga currently holds the position of CEO of the BCL Group which includes Beaver Construction Limited as well as EMSAB Consulting Engineers, both companies now in their 58th year of operation.

During his career he has been involved in the design and/or construction of several landmark projects in Trinidad and Tobago including: RBTT Head Office, Briar Place; La Fontaine/La Riviera High-Rise Apartments; Movie Towne; Spanish Court; Marriott Courtyard; BHP Billiton Building; West Mall Extension; Crews Inn Plaza and Hotel; Coast Guard Headquarters; Canadian High Commission; International School of Port of Spain; Express House; Republic Bank Promenade Centre; Ellerslie Plaza; Lowlands Mall Tobago; ANSA Office Building, Sweet Briar Road; Gulf City Mall Extension; Price Plaza; PriceSmart and many others.

He was the former Chairman of the Trinidad and Tobago Development Foundation (FUNDAID). He is a Fellow of the Association of Professional Engineers of Trinidad & Tobago.

His interests include music; chess; reading and spending time with his family.

DIRECTORS' PROFILES

JEREMY MATOUK

NON-EXECUTIVE DIRECTOR

MR. JEREMY MATOUK was appointed as an Independent Director of the Board of Guardian Media Limited in 2016. He also serves as Chairman of the Audit Committee. He attended St. Mary's College in Port of Spain and Clifton College in Bristol. He received his BA with Honours in English from the University of Pennsylvania and his MBA from George Washington University. He has been employed for the last 43 years in the Matouk Group of Companies and holds the position of Group Managing Director.

He is the founder and owner of CRU Fine Wine Merchants, Trinidad and Tobago's first on-line wine store.

He has served on several Government advisory committees over the years in Agriculture, Finance, Trade and Industry. He was a former member of the Board of First Citizens Bank at its inception and is currently a director of ANSA Merchant Bank Limited, Guardian Media Limited and the Pointe-a-Pierre Wildfowl Trust.

He has been a member of the POS Rotary Club since 1986 and has served the club in many capacities in their charitable and social work.

He is an avid golfer and snooker player.

SHARON CHRISTOPHER

NON-EXECUTIVE DIRECTOR

MS. SHARON CHRISTOPHER was appointed as an Independent Director of the Board of Guardian Media Limited in 2017. She is an Attorney at Law, Leadership Development Coach and a Motivational Speaker. For almost three decades she was an Executive in a Financial Services Group within the Caribbean. In the last decade of her career with the Group she was in the position of Deputy CEO. Ms. Christopher is a highly experienced Board Director having served on numerous Boards in various sectors locally, regionally and internationally.

Ms. Christopher is the holder of a Bachelor of Laws degree, Upper Second Class Honours, from the Cave Hill Campus of the University of the West Indies; A Legal Education Certificate from the Hugh Wooding Law School (from which she graduated as the Most Outstanding Student); and a Master of Laws degree from the London School of Economics and Political Science. She is a Fellow of the Institute of Banking and Finance of Trinidad and Tobago.

She is the recipient of the Chaconia Gold Medal for her contribution to the Business, Banking and Finance sectors.

BOARD OF

JENIFER SMITH

NON-EXECUTIVE DIRECTOR

MS. JENIFER SMITH was appointed as an Independent Director of the Board of Guardian Media Limited in 2016. She undertook her studies in Architecture, Environmental Design & Urban Planning at the Bartlett School, University College, London from 1979 to 1985. Full professional registration was achieved in 1987 in the UK, 1991 in France and 2002 in Trinidad and Tobago.

Ms. Smith worked on the public concourse extension of the iconic Sydney Opera House in Sydney, Australia before joining Armstrong Associates in London in 1986. She became a partner in 1990. The work won numerous awards for design excellence, including the Japanese Cultural Centre, 'La Maison de la Culture du Japon' located in Paris which won the RIBA 'European Award' in 1998.

In 2001, She returned home to Trinidad with over 15 years of international experience to set up Jenifer Smith Architects Ltd. The practice's work includes the design and implementation of civic, commercial, educational and residential buildings and masterplans, which have won various design awards. In recent years she established Smith+Wilson Architects, and is ever more focused on issues relating to creating a more sustainably built environment, responsive to the needs of the community it serves.

She has taken an active role in civic society, serving over 10 years on the Executive of the Trinidad and Tobago Institute of Architects (TTIA) in various roles including Treasurer and President. She was Chair of the TTIA Diary Committee from 2003-2014. She currently serves on the BOATT/TTIA Education Committee and is Chair of the TTIA Contracts Committee. She is a member of the Trinidad and Tobago Green Building Council and the

National Trust of Trinidad and Tobago. She served as an International Judge for the Commonwealth Association of Architects Design Awards in 2022 and has been appointed as External Examiner (2024 to 2027) for Caribbean School of Architecture at the University of Technology in Jamaica. She has recently been made a Trustee of the Endowment Fund for the Bocas Literary Festival.

DIRECTORS' PROFILES

SONJA GITTENS-OTTLEY

NON-EXECUTIVE DIRECTOR

MRS. SONJA GITTENS-OTTLEY was appointed as an Independent Director of the Board of Guardian Media Limited in 2016. She is VP, Diversity, Equity & Inclusion at Scopely, a leading global interactive entertainment and video game company. Prior to her roles in diversity, equity and inclusion at Scopely, Asana and Facebook, she was global policy counsel for Yahoo's Business and Human Rights Program.

Before switching to technology, Mrs. Gittens-Ottley was an Attorney at Law at the Central Bank of Trinidad and Tobago where she focused on banking, financial compliance, and corporate governance issues, and at the Ministry of Legal Affairs and the Office of the Attorney General of Trinidad and Tobago, where she developed and implemented comparative legal research programs. She started her legal career with Guardian Life of the Caribbean Limited.

She is a graduate of the University of the West Indies and The Hugh Wooding Law School.

DAVAN MAHARAJ

NON-EXECUTIVE DIRECTOR

MR. DAVAN MAHARAJ was appointed as an Independent Director of the Board of Guardian Media Limited in 2017. He is an internationally-renowned journalist who served as Editor-In-Chief and publisher of the Los Angeles Times. Under his leadership, The Times won five Pulitzer Prizes, including the prestigious gold medal for public service. As publisher, he oversaw a company with more than US\$400 million in revenue.

Maharaj began his journalism career in Trinidad and Tobago, where he won Caribbean Journalist of The Year prize and top awards for investigative journalism. At The Times, Maharaj won numerous awards for his investigation of a Southern California probate lawyer who wrote wills and trusts that bequeathed to himself millions of dollars of his clients' property. The story resulted in changes in California's probate laws. His series, Living On Pennies, published during his tenure as the paper's Nairobi bureau chief, won the Ernie Pyle Award for Feature Writing. As Editor-In-Chief, Maharaj and his team worked with an acclaimed New York digital firm to redesign latimes.com, then one of the world's largest responsive news websites ever built.

Maharaj has a Bachelor's degree from the University of Tennessee, a Master's degree from Yale Law School, and recently was a Fellow at Harvard University's Kennedy School. Maharaj has an Honorary Doctor of Letters (D. Litt) degree from the University of the West Indies.

BOARD OF

PROFESSOR ROSE-MARIE ANTOINE

NON-EXECUTIVE DIRECTOR

PROFESSOR ANTOINE was appointed as an Independent Director of the Board of Guardian Media Limited in 2023. She is the Principal of the UWI, St. Augustine, and Professor of Labour Law and Offshore Financial Law. She holds a Doctorate in Law from Oxford, LLM from Cambridge and the LLB from the UWI. Antoine is an attorney, award winning scholar and author, international consultant, temporary Court of Appeal judge and activist. She was elected President of the Inter-American Commission on Human Rights, Washington, the only person from Trinidad and Tobago. She held OAS Rapporteurships for Persons of African Descent and Indigenous Peoples and was Head of the OAS Economic, Social and Cultural Rights Unit. She was CARICOM Chair on HIV, Migration and the CARICOM Regional Commission on Marijuana. She is the President of the Family Planning Association, a Cambridge Fellow, a member of Trinidad & Tobago's Industrial Relations Advisory Committee, and the only Caribbean person to be an Honorary Fellow of the International Society for Trust Practitioners (STEP), London.

Professor Antoine's remarkable contributions have earned her several awards. She won the Vice Chancellor's Award for Excellence, for Research, and Public Service making her a historic two-time winner. She was given the prestigious recognition as an Eminent Jurist-Pioneering Caribbean Woman by the Caribbean Court of Justice in 2021. Her impressive body of work also includes 15 published books and a plethora of scholarly articles. Further, she was recently honoured by the Network of Non-Governmental Organizations of Trinidad and Tobago for the Advancement of Women. Professor Antoine's accolades

also include the esteemed Inspirational Champion of Women Award by the International Women's Forum T&T (IWFTT) in the year 2023. Additionally, she received the coveted "Outstanding Alumnus" award from The UWI Cave Hill Campus in 2018. Professor Antoine has served as a consultant to numerous governments, including those in the Caribbean, UK, Venezuela, USA, and Canada, as well as international organisations such as the EU, OAS, IADB, World Bank, CDB, CARICOM, UNDP, OECS, UNICEF, ILO, UNIFEM, CAREC, PANCAP, UNAIDS, UNDCP, and ECLAC. She has been instrumental in drafting legislation and producing influential policy reports on various issues highlighting Caribbean legal development. Governments and other esteemed organisations have lauded her as the foremost expert in Labour Law in the region, a leading authority in International Financial Law and HIV Law, and a transformative change agent. Professor Antoine is wholeheartedly committed to development within the framework of human rights. In her leisure time, she enjoys painting and gardening and is a trained classical singer.

DIRECTORS' PROFILES

GERHARD PETTIER EXECUTIVE DIRECTOR

MR. GERHARD PETTIER was appointed Managing Director of Guardian Media Limited effective 1st November, 2024. He also serves as a Director on the board of the Trinidad and Tobago Publishers and Broadcasters Association (TTPBA).

He is a Senior Finance Executive with more than 25 years of progressive experience in Financial and Risk management, across multiple industries both locally and regionally.

Mr. Pettier has held several progressively senior roles in the ANSA McAL Group over the past 15 years, such as Group Internal Audit Manager, Group Risk Manager and the Chief Financial Officer, working across diverse sectors of the Group including Manufacturing, Retail, Construction, Distribution and Media. He was appointed as Chief Financial Officer/Corporate Secretary of Guardian Media Limited in June 2021. In January 2023 he assumed oversight of the Traffic department, and as part of the leadership team, he was fully involved in charting the strategic direction and commercial projects of the Company. He holds a BSc Accounting from the UWI St Augustine, is a Fellow Chartered and Certified Accountant and is a member of the Institute of Chartered Accountants in Trinidad and Tobago.

OUR CORPO



OPERATE INFORMATION



CORPORATE INFORMATION

Board of Directors

Peter Clarke (Chairman)
Gerhard Pettier (Managing Director)
Conrad Sabga
Jeremy Matouk
Sharon Christopher
Jenifer Smith
Sonja Gittens-Ottley
Davan Maharaj
Rose-Marie Antoine

Corporate Secretary

Candice Changoor

Registered Office

22-24 St. Vincent Street,
Port-of-Spain

Registrar and Transfer Office

The Trinidad and Tobago Central
Depository Limited
10th Floor, Nicholas Tower,
63-65 Independence Square,
Port-of-Spain

Auditors

Ernst & Young
5-7 Sweet Briar Road,
Port-of-Spain

Attorneys-at-Law

J. D. Sellier & Co.
129-131 Abercromby Street,
Port-of-Spain

Principal Bankers

First Citizens Bank Limited
44-46 Maraval Road,
Port-of-Spain

RBC Royal Bank of (Trinidad and Tobago)
Limited
55 Independence Square,
Port-of-Spain

Scotiabank Trinidad and Tobago Limited
Scotia Centre
56–58 Richmond Street,
Port of Spain

Audit and Risk Committee

Jeremy Matouk (Chairman)
Peter Clarke
Sharon Christopher

Editorial Committee

Davan Maharaj (Chairman)
Jenifer Smith
Sonja Gittens-Ottley

REPORT OF THE DIRECTORS

The Directors have pleasure in presenting their Report to the Members together with the Audited Consolidated Financial Statements for the year ended 31 December, 2025.

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated).

RESULTS FOR THE YEAR 2025

	\$	\$
Total comprehensive loss for the year		<u>(14,370)</u>
Deduct:		
Dividends paid:		
PREFERENCE – Final 2024 - 3%	44	
Interim 2025 - 3%	44	
ORDINARY – Final 2024 - 4 cents per share	1,600	
Interim 2025 - 0 cents per share	<u>0</u>	<u>(1,688)</u>
Loss for the year		(16,058)
Retained Earnings and other reserves brought forward	<u>203,880</u>	
Retained Earnings and other reserves as at 31 December 2025		<u>187,822</u>

DIVIDENDS

An Interim Dividend of 3% was paid to participating Preference Shareholders and zero (\$0.00) cents was paid to Ordinary Shareholders in November 2025. The Directors have declared Final Dividends of 3% and zero (\$0.00) cents per share to be paid to Preference and Ordinary Shareholders respectively, who are on the Register of Members on 18 May, 2026. Dividends will be paid on 15 June, 2026.

AUDITORS

Ernst & Young have expressed their willingness to continue in office.

BY ORDER OF THE BOARD



Candice Changoor
Corporate Secretary
16 March, 2026

Directors' and Senior Officers' Interests

(a) Ordinary Shares

(b) \$50.00 Preference Shares

Directors and Senior Officers		31 December, 2025		31 March, 2026	
		Beneficial	Non-Beneficial	Beneficial	Non-Beneficial
Peter Clarke	(a)	—	—	—	—
	(b)	—	—	—	—
Conrad Sabga	(a)	—	—	—	—
	(b)	—	—	—	—
Sonja Gittens-Ottley	(a)	—	—	—	—
	(b)	—	—	—	—
Jeremy Matouk	(a)	30,000	—	30,000	—
	(b)	—	—	—	—
Jenifer Smith	(a)	—	—	—	—
	(b)	—	—	—	—
Sharon Christopher	(a)	—	—	—	—
	(b)	—	—	—	—
Davan Maharaj	(a)	—	—	—	—
	(b)	—	—	—	—
Rose-Marie Antoine	(a)	—	—	—	—
	(b)	—	—	—	—
Gerhard Pettier	(a)	—	—	—	—
	(b)	—	—	—	—
Candice Changoor	(a)	—	—	—	—
	(b)	—	—	—	—

NOTES:

1. Mr. J. Matouk has a beneficial interest of 30,000 ordinary shares in Guardian Media Limited.

Directors', Senior Officers' and Connected Persons' Interests

Name	Shareholding as at 31 December, 2025	Shareholding of Connected Persons as at 31 December, 2025
Peter Clarke	—	—
Conrad Sabga	—	—
Sonja Gittens-Ottley	—	—
Jeremy Matouk	30,000	—
Jenifer Smith	—	—
Sharon Christopher	—	—
Davan Maharaj	—	—
Rose-Marie Antoine	—	—
Gerhard Pettier	—	—
Candice Changoor	—	—

Substantial Interests – Top 10 Shareholders of Guardian Media Limited

NAME	ORDINARY SHARES HELD AS AT 31 DECEMBER, 2025
ANSA McAL Limited	20,411,671
Republic Bank Limited	3,759,424
MASA Investments Limited	2,967,433
Tatil Life Assurance Limited	1,777,710
National Insurance Board	1,656,818
Colonial Life Insurance Company (Trinidad) Ltd.	1,158,277
Johann Rackal	886,324
ANSA McAL Foundation	715,980
Empire Investments Limited	377,874
Andrew Nicholas Sabga	303,899

NAME	PREFERENCE SHARES HELD AS AT 31 DECEMBER, 2025
TATIL Life Assurance Limited	12,053
RBTT Trust Limited – T964	6,536
Germaine Mouttet	1,654
Stuart Mc Gowan	1,152
Caribbean Stockbrokers Limited	721
Colonial Life Insurance Company (Trinidad) Ltd.	579
Dennis C. C. Pitt	510
Riyad Khan & Renita Sumadh	408
Gustavus C. B. Cox	350
Stollmeyer Limited	310

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

**CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 DECEMBER 2025**



GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

STATEMENT OF MANAGEMENT'S RESPONSIBILITIES (SOMR)

Management is responsible for the following;

- Preparing and fairly presenting the accompanying consolidated financial statements of Guardian Media Limited and its subsidiaries ("the Group") which comprise the consolidated statement of financial position as at 31 December 2025, and the consolidated statement of comprehensive loss, consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements including material accounting policy information;
- Ensuring that the Group keeps proper accounting records;
- Selecting appropriate accounting policies and applying them in a consistent manner;
- Implementing, monitoring and evaluating the system of internal control that assures security of the Group's assets, detection/prevention of fraud, and the achievement of Group operational efficiencies;
- Ensuring that the system of internal control operated effectively during the reporting period;
- Producing reliable financial reporting that comply with laws and regulations, including the Companies Act; and
- Using reasonable and prudent judgement in the determination of estimates.

In preparing these audited consolidated financial statements, management utilised IFRS Accounting Standards as issued by the International Accounting Standards Board and adopted by the Institute of Chartered Accountants of Trinidad and Tobago. Where IFRS Accounting Standards presented alternative accounting treatments, management chose those considered most appropriate in the circumstances.

Nothing has come to the attention of management to indicate that the Group will not remain a going concern for the next twelve months from the reporting date; or up to the date the accompanying consolidated financial statements have been authorised for issue, if later.

Management affirms that it has carried out its responsibilities as outlined above.



Gerhard Pettier
Managing Director
16 March 2026



Candice Changoor
Chief Financial Officer
16 March 2026

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF GUARDIAN MEDIA LIMITED

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Guardian Media Limited and its subsidiaries ("the Group"), which comprise the consolidated statement of financial position as at 31 December 2025, and the consolidated statement of comprehensive loss, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2025 and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), as applicable to audits of consolidated financial statements of public interest entities, together with the ethical requirements that are relevant to audits of the consolidated financial statements of public interest entities in Trinidad and Tobago. We have also fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF GUARDIAN MEDIA LIMITED

Report on the Audit of the Consolidated Financial Statements (continued)

Key Audit Matters (continued)

Key Audit Matters	How our audit addressed the key audit matter
Estimation uncertainty involved in impairment testing of goodwill and other intangibles with indefinite lives Refer to related disclosures in notes 3 and 6, and accounting policy note 2 (xxii) to the consolidated financial statements. As described in these notes, impairment tests are performed annually on goodwill and certain indefinite life licences, representing three (3) separate cash generating units which amount to \$15.3 million as at 31 December 2025. As required by IAS 36: "Impairment of Assets", management performed an impairment test on these assets. Based on the impairment test performed during the year, no impairment was recorded in 2025. These impairment tests involve significant estimation and the application of a high level of judgement relative to key assumptions such as the applicable discount rate and future cash-flows. In determining future cash-flow projections, management uses assumptions and estimates in respect of future market conditions, future economic growth, expected market share and gross margins. The outcome of the impairment testing is sensitive to these assumptions and estimates, such that changes in these assumptions/estimates may result in different impairment test conclusions.	Our audit procedures focused on the assessment of the key assumptions utilized by management including the cash-flow projections and the discount rate. We also evaluated whether the impairment test model met the requirements of IAS 36. To this end our procedures included, amongst others, evaluating and testing the assumptions, methodologies, Cash Generating Unit (CGU) determination, discount rate and other key data used by management. We also assessed the assumptions by comparing to historical performance of the entity, local economic conditions and other alternative independent sources of information. In so doing we evaluated the sensitivity of the key assumptions to reasonable possible changes which could cause the carrying amount of the CGU to exceed its recoverable amount. We involved our EY valuation specialist to assist with our audit of the impairment test model, including the cash flows, discount rate and long-term growth rates. We also assessed the appropriateness of the disclosures in the notes to the consolidated financial statements, with reference to that prescribed by IFRS Accounting Standards.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF GUARDIAN MEDIA LIMITED

Report on the Audit of the Consolidated Financial Statements (continued)

Other information included in the Group's 2025 Annual Report

Other information consists of the information included in the Group's 2025 Annual Report, other than the consolidated financial statements and our auditor's report thereon. Management is responsible for the other information. The Group's 2025 Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Responsibilities of Management and the Audit Committee for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF GUARDIAN MEDIA LIMITED

Report on the Audit of the Consolidated Financial Statements (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF GUARDIAN MEDIA LIMITED

Report on the Audit of the Consolidated Financial Statements (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also: (continued)

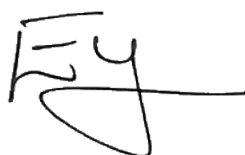
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The partner in charge of the audit resulting in this independent auditor's report is Sheldon Griffith.



Port of Spain,
TRINIDAD:
17 March 2026

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)

		31 December	
	Notes	2025	2024
Assets		\$	\$
Non-current assets			
Property, plant and equipment	4	50,669	56,798
Investment property	5	973	1,111
Intangible assets	6	15,384	15,415
Right-of-use assets	7	8,293	2,444
Employee benefits asset	8	103,363	102,031
Deferred tax asset	9	9,159	7,343
Investment securities	12	2,851	3,951
Term deposits	13	<u>20,000</u>	<u>32,266</u>
		<u>210,692</u>	<u>221,359</u>
Current assets			
Inventories	10	2,993	4,800
Trade and other receivables	11	22,740	26,091
Taxation recoverable		433	416
Cash and term deposits	13	<u>47,308</u>	<u>43,506</u>
		<u>73,474</u>	<u>74,813</u>
TOTAL ASSETS		<u>284,166</u>	<u>296,172</u>

The accompanying notes form an integral part of these consolidated financial statements.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)

(Continued)

		31 December	
	Notes	2025	2024
		\$	\$
Equity and liabilities			
Equity			
Stated capital	14	27,288	27,288
Treasury shares	14	(1,568)	(1,568)
Other reserves	14	160	144
Retained earnings		<u>187,662</u>	<u>203,736</u>
		<u>213,542</u>	<u>229,600</u>
Non-current liabilities			
Lease liabilities	7	5,216	920
Employee benefits obligation	8	7,089	7,085
Deferred tax liabilities	9	<u>39,401</u>	<u>38,386</u>
		<u>51,706</u>	<u>46,391</u>
Current liabilities			
Current portion of lease liabilities	7	3,435	1,928
Trade and other payables	15	15,427	18,249
Taxation payable		<u>56</u>	<u>4</u>
		<u>18,918</u>	<u>20,181</u>
TOTAL EQUITY AND LIABILITIES		<u><u>284,166</u></u>	<u><u>296,172</u></u>

The accompanying notes form an integral part of these consolidated financial statements.

These consolidated financial statements were authorised for issue by the Board of Directors on the 16 March 2026, and signed on their behalf by:

 : Director

 : Director

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF COMPREHENSIVE LOSS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)

	Notes	2025 \$	2024 \$
Revenue	16	<u>83,862</u>	<u>97,920</u>
Loss from operating activities	16	(9,884)	(2,314)
Finance costs	17	<u>(742)</u>	<u>(574)</u>
Loss before taxation		(10,626)	(2,888)
Taxation	18	<u>(1,231)</u>	<u>(591)</u>
Loss for the year		<u>(11,857)</u>	<u>(3,479)</u>
Other comprehensive income/(loss):			
<i>Other comprehensive income that may be reclassified to profit in subsequent periods:</i>			
Exchange differences on translation of foreign operation	14(c)	<u>16</u>	<u>31</u>
Other comprehensive income that may be reclassified to profit in subsequent periods		<u>16</u>	<u>31</u>
<i>Other comprehensive loss not to be reclassified to profit in subsequent periods:</i>			
Re-measurement loss on defined benefit plans	8	(3,611)	(11,613)
Income tax effect	9	<u>1,082</u>	<u>3,484</u>
Other comprehensive loss not to be reclassified to profit in subsequent periods		<u>(2,529)</u>	<u>(8,129)</u>
Total other comprehensive loss for the year, net of tax		<u>(2,513)</u>	<u>(8,098)</u>
Total comprehensive loss for the year, net of tax		<u>(14,370)</u>	<u>(11,577)</u>
Earnings per share			
Basic and diluted loss per share	24	<u>(\$0.30)</u>	<u>(\$0.09)</u>
(Expressed in \$ per share)			

The accompanying notes form an integral part of these consolidated financial statements.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)

	Stated capital	Treasury shares	Other reserves	Retained earnings	Total equity
	\$	\$	\$	\$	\$
Year ended 31 December 2025					
Balance at 1 January 2025	27,288	(1,568)	144	203,736	229,600
Loss for the year	–	–	–	(11,857)	(11,857)
Other comprehensive income/(loss)	–	–	16	(2,529)	(2,513)
Dividends (Note 19)	–	–	–	(1,688)	(1,688)
Balance at 31 December 2025	<u>27,288</u>	<u>(1,568)</u>	<u>160</u>	<u>187,662</u>	<u>213,542</u>
Year ended 31 December 2024					
Balance at 1 January 2024	27,288	(1,554)	113	215,432	241,279
Loss for the year	–	–	–	(3,479)	(3,479)
Other comprehensive income/(loss)	–	–	31	(8,129)	(8,098)
Other transfers and movements	–	(14)	–	–	(14)
Dividends (Note 19)	–	–	–	(88)	(88)
Balance at 31 December 2024	<u>27,288</u>	<u>(1,568)</u>	<u>144</u>	<u>203,736</u>	<u>229,600</u>

The accompanying notes form an integral part of these consolidated financial statements.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)

		2025	2024
	Notes	\$	\$
Cash flows from operating activities			
Loss before taxation		(10,626)	(2,888)
Adjustments to reconcile income before taxation to net cash generated from operating activities:			
Depreciation of property, plant and equipment	4 & 5	8,752	9,855
Depreciation of right-to-use-assets	7	3,365	3,767
Amortisation	6	133	569
Net change in employee benefits asset/obligation		(4,939)	(4,882)
Unrealised loss on revaluation of investment securities	12	1,100	560
Gain on disposal of property, plant and equipment		(33)	(166)
Interest and investment income		(2,258)	(2,149)
Finance costs	17	742	574
Foreign exchange loss and other		<u>19</u>	<u>60</u>
Operating (loss)/income before working capital changes		(3,745)	5,300
Decrease in inventories		1,807	2,018
Decrease in trade and other receivables		3,351	954
Decrease in trade and other payables		<u>(2,822)</u>	<u>(2,600)</u>
Cash (used in)/generated from operations		(1,409)	5,672
Interest received		2,258	2,149
Interest paid		(742)	(574)
Taxation paid		<u>(904)</u>	<u>(1,048)</u>
Net cash (used in)/ generated from operating activities		<u>(797)</u>	<u>6,199</u>

The accompanying notes form an integral part of these consolidated financial statements.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

		2025	2024
	Notes	\$	\$
Cash flows from investing activities			
Proceeds from sale of assets		33	120
Net proceeds from term deposit		5,957	(842)
Purchase of property, plant and equipment	4	(2,466)	(4,138)
Purchase of intangible assets	6	<u>(102)</u>	<u>–</u>
Net cash generated from/(used in) investing activities		<u>3,422</u>	<u>(4,860)</u>
Cash flows from financing activities			
Payment of principal portion of lease liabilities		(3,411)	(4,145)
Dividends paid	19	<u>(1,688)</u>	<u>(88)</u>
Net cash used in financing activities		<u>(5,099)</u>	<u>(4,233)</u>
Net decrease in cash and cash equivalents		(2,474)	(2,894)
Cash and cash equivalents at the beginning of the year		<u>14,650</u>	<u>17,544</u>
Cash and cash equivalents at the end of the year	13	<u><u>12,176</u></u>	<u><u>14,650</u></u>

The accompanying notes form an integral part of these consolidated financial statements.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)

1. Incorporation and principal activities

Guardian Media Limited (the “Company”) is a limited liability company incorporated in 1917 and continued on 21 November 1997 under the Companies Act, 1995, in the Republic of Trinidad and Tobago. Effective 26 April 2010, the Company changed its name to Guardian Media Limited (formerly Trinidad Publishing Company Limited). The Company operates in Trinidad and Tobago and is a subsidiary of ANSA McAL Limited (the “Ultimate Parent”), which is a public company that owns 51% of the issued stated capital of the Company. The registered office of the Company is at 22-24 St. Vincent Street, Port of Spain. Guardian Media Limited is the parent company of Wonderland Entertainment Limited and iRadio Inc. The Company has a primary listing on the Trinidad and Tobago Stock Exchange.

Guardian Media Limited and its consolidated Subsidiaries (‘the Group’) consist of the parent company, Guardian Media Limited and its 100% owned subsidiaries, Wonderland Entertainment Limited and iRadio Inc. The Group is the publisher of the Trinidad Guardian and the Sunday Guardian, and also provides printing services for other publishers. The Group purchased the operating assets and liabilities of Trinidad Broadcasting Company Limited and Prime Radio Limited on 1 May 1998 and acquired a 100% share of Wonderland Entertainment Limited on 9 August 2011. On the 12 September 2014, the Group acquired a licence to operate the 99.5 F.M. radio frequency, which was approved by the Telecommunications Authority of Trinidad and Tobago (“TATT”). As a condition of the concession the Group surrendered the 730 A.M. frequency. On 24 August 2015 the Group acquired 100% of the issued share capital of iRadio Inc., a company registered and operating in the Republic of Guyana.

The Group currently operates six (6) broadcasting stations, 95.1 F.M. The Best Mix, the Vibe CT105 F.M., Sangeet 106.1 F.M., Freedom 106.5 F.M., SLAM 100.5 F.M. and Sky Radio 99.5 F.M. in the Republic of Trinidad and Tobago and Mix 90.1 in the Republic of Guyana. The Group is also the operator of a television station, CNC3, whose inaugural feed began on 26 September 2005.

Wonderland Entertainment Limited is incorporated and resident in Trinidad and Tobago, and has no trading activities in 2025. Its main asset is the radio licence. iRadio Inc. is incorporated and resident in the Republic of Guyana and the results of its operations and related assets and liabilities have been fully consolidated as explained in Note 2 (ii).

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information

i) Basis of preparation

These consolidated financial statements are expressed in thousands of Trinidad and Tobago dollars (except when otherwise indicated) and have been prepared on a historical cost basis except for the measurement at fair value of certain financial assets measured at fair value through income.

Statement of compliance

The consolidated financial statements of the Group have been prepared in accordance with IFRS Accounting Standards.

Presentation of financial statements

Financial assets and financial liabilities are offset and the net amount is reported in the Consolidated Statement of Financial Position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously. Income and expenses are not offset in the Consolidated Statement of Comprehensive Loss unless required or permitted by any accounting standard or interpretation, and as specifically disclosed in the accounting policies of the Group.

Current versus non-current classification

The Group presents assets and liabilities in the Consolidated Statement of Financial Position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

i) Basis of preparation (continued)

Current versus non-current classification (continued)

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

ii) Basis of consolidation

The consolidated financial statements comprise the financial statements of Guardian Media Limited and its subsidiaries. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights results in control. When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

ii) Basis of consolidation (continued)

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

iii) Changes in accounting policies and disclosures

The accounting policies adopted in the preparation of the consolidated financial statements are consistent with those followed in the preparation of the Group's annual financial statements for the year ended 31 December 2024, except for the adoption of new standards and interpretations below.

New and amended standards and interpretations

Lack of exchangeability – Amendments to IAS 21

For annual reporting periods beginning on or after 1 January 2025, Lack of Exchangeability - Amendments to IAS 21 The effects of Changes in Foreign Exchange Rates specifies how an entity should assesses whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments had no impact on the Group's consolidated financial statements.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

iii) Changes in accounting policies and disclosures (continued)

Standards issued but not yet effective

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Group's consolidated financial statements are disclosed below. The Group is currently assessing the potential impact of these new standards and interpretations and will adopt them when they become effective.

- Amendments to IFRS 9 and IFRS 7: Classification and Measurement of Financial Instruments – effective 1 January 2026
- Amendments to IFRS 9 and IFRS 7: Power Purchase Agreements – effective 1 January 2026
- IFRS 18 Presentation and Disclosure in Financial Statements: Replaces IAS 1 Presentation of Financial Statements – Effective 1 January 2027
- IFRS 19 Subsidiaries without Public Accountability: Disclosures – Effective 1 January 2027
- Amendments to IAS 21: Translation to a Hyperinflationary Presentation Currency – Effective 1 January 2027

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

iii) Changes in accounting policies and disclosures (continued)

Standards issued but not yet effective (continued)

Improvements to International Financial Reporting Standards

The annual improvements process of the International Accounting Standards Board deals with non-urgent but necessary clarifications and amendments to IFRS. The following amendments are applicable to annual periods beginning on or after 1 January 2026:

- IFRS 1 – First-time Adoption of International Financial Reporting Standards - Hedge accounting by a first-time adopter
- IFRS 7 Financial Instruments: Disclosures -Gain or loss on derecognition
- IFRS 9 Financial Instruments - Derecognition of lease liabilities and Transaction price
- IFRS 10 Consolidated Financial Statements - Determination of a ‘de facto agent’
- IAS 7 Statement of Cash Flows - Cost method

The Group has not early adopted these new and amended standards and interpretations but will continue to assess and does not anticipate that these new standards and interpretations will have a material impact on the Group’s consolidated financial statements when they become effective, except as discussed below:

The Group is currently assessing the impact of IFRS:18 Presentation and Disclosure in Financial Statements, which becomes applicable from 1 January 2027 and is expected to result in additional presentation and disclosure requirements when adopted.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

iv) Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

The cost of right-of-use assets includes the amount of the initial lease liabilities recognised, initial direct costs incurred, and lease payments made on or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Land and building	3 to 10 years
Motor vehicles	4 years

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in Note 2 (xxii).

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

iv) Leases (continued)

Group as a lessee (continued)

ii) Lease liability

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

iv) Leases (continued)

Group as a lessee (continued)

iii) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered of low value. Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

Group as a lessor

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income.

Contingent rents are recognised as revenue in the period in which they are earned.

v) Property, plant and equipment

Property, plant and equipment is stated at cost, net of accumulated depreciation and/or accumulated impairment losses, if any. Such cost includes the cost of replacing part of the property, plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly. All other repairs and maintenance costs are recognised in the Consolidated Statement of Comprehensive Loss.

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(Continued)

2. Material accounting policy information (continued)

v) Property, plant and equipment (continued)

Depreciation is provided on the straight-line basis at rates estimated to write-off the assets over their expected useful lives. The estimated useful lives of assets are reviewed periodically, taking account of commercial and technological obsolescence as well as normal wear and tear, and the depreciation rates are adjusted if appropriate. Land and capital work in progress are not depreciated.

Depreciation is provided on the straight line basis at the following rates:-

Freehold buildings	2%
Plant, station equipment and machinery	3.33% – 33%
Office furniture and equipment	10% – 25%

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of asset) is included in the Consolidated Statement of Comprehensive Loss in the year the asset is derecognised.

vi) Investment property

Investment properties principally comprise office buildings and land not occupied by the Group, which are held for long term rental yields and capital appreciation. Investment properties are classified as non-current assets and carried at cost less accumulated depreciation and accumulated impairment losses.

Approximately 21% (2024: 24%) of the Group's property on 22-24 St. Vincent Street, Port of Spain is available for long-term rental yields. The Group occupies the remainder of space. That apportionment available for rental is classified as Investment Property.

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(Continued)

2. Material accounting policy information (continued)

vi) Investment property (continued)

Building is depreciated on a straight-line basis at a rate of 2% per annum. Land is not depreciated.

Investment properties are derecognised either when they have been disposed of (i.e., at the date the recipient obtains control) or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of derecognition. The amount of consideration to be included in the gain or loss arising from the derecognition of investment property is determined in accordance with the requirements for determining the transaction price in IFRS 15: Revenue from Contracts with Customers.

Transfers are made to or from investment property only when there is a change in use. If owner occupied property becomes investment property, the Group accounts for such property in accordance with the policy under property, plant and equipment up to the date of change in use.

vii) Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition costs incurred are expensed and included in administrative expenses.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

vii) Business combinations and goodwill (continued)

The Group determines that it has acquired a business when the acquired set of activities and assets include an input and a substantive process that together significantly contribute to the ability to create outputs. The acquired process is considered substantive if it is critical to the ability to continue producing outputs, and the inputs acquired include an organised workforce with the necessary skills, knowledge, or experience to perform that process or it significantly contributes to the ability to continue producing outputs and is considered unique or scarce or cannot be replaced without significant cost, effort, or delay in the ability to continue producing outputs.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of IFRS 9 Financial Instruments, is measured at fair value with the changes in fair value recognised in the statement of profit or loss in accordance with IFRS 9. Other contingent consideration that is not within the scope of IFRS 9 is measured at fair value at each reporting date with changes in fair value recognised in profit or loss.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

vii) Business combinations and goodwill (continued)

Goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the re-assessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in the profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill has been allocated to a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

viii) Financial instruments

Date of recognition

Financial assets and liabilities are initially recognised on the trade date, i.e., the date that the Group becomes a party to the contractual provisions of the instrument. This includes regular way trades: purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the marketplace.

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(Continued)

2. Material accounting policy information (continued)

viii) Financial instruments (continued)

Initial measurement of financial instruments

The classification of financial instruments at initial recognition depends on their contractual terms and the business model for managing the instruments, as described below. Financial instruments are initially measured at their fair value (as defined in Note 22), except in the case of financial assets and financial liabilities recorded at FVPL, transaction costs are added to, or subtracted from, this amount. Trade receivables are measured at the transaction price.

The Group classifies all of its financial assets based on the business model for managing the assets and the asset's contractual terms, measured at either amortised cost, FVOCI or FVPL, as explained in Note 2 (ix) below.

ix) Financial assets and liabilities

Financial investments at amortised cost

The Group only measures financial investments at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

The Group's financial assets at amortised cost includes trade and other receivables.

Debt instruments at FVOCI

The Group applies the categorisation of debt instruments measured at FVOCI when both of the following conditions are met:

- The instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets.
- The contractual terms of the financial asset meet the SPPI test.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

ix) Financial assets and liabilities (continued)

FVOCI debt instruments are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in OCI. Interest income and foreign exchange gains and losses are recognised in profit or loss in the same manner as for financial assets measured at amortised cost. The Group held no assets categorised as FVOCI as at 31 December 2025.

Equity instruments at FVOCI

Upon initial recognition, the Group occasionally elects to classify irrevocably some of its equity investments as equity instruments at FVOCI when they meet the definition of Equity under IAS 32 Financial Instruments: Presentation and are not held for trading. Such classification is determined on an instrument-by-instrument basis.

Gains and losses on these equity instruments are never recycled to profit. Dividends are recognised in profit or loss as other operating income when the right of the payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the instrument, in which case, such gains are recorded in OCI. Equity instruments at FVOCI are not subject to an impairment assessment. The Group held no assets categorised as Equity instruments at FVOCI as at 31 December 2025.

Financial assets and financial liabilities at fair value through profit or loss

Investments in equity instruments are classified as fair value through profit or loss unless the Group designates an investment that is not held for trading as fair value through OCI on initial recognition. The Group has designated the investments in equity instrument that are held for trading as fair value through profit or loss on initial application of IFRS 9.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

ix) Financial assets and liabilities (continued)

Financial assets and financial liabilities at fair value through profit or loss (continued)

Management only designates an instrument at FVPL upon initial recognition when one of the following criteria are met. Such designation is determined on an instrument-by-instrument basis:

- The designation eliminates, or significantly reduces, the inconsistent treatment that would otherwise arise from measuring the assets or liabilities or recognising gains or losses on them on a different basis; or
- The liabilities are part of a group of financial liabilities (or financial assets, or both under IAS 39), which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- The liabilities containing one or more embedded derivatives, unless they do not significantly modify the cash flows that would otherwise be required by the contract, or it is clear with little or no analysis when a similar instrument is first considered that separation of the embedded derivative(s) is prohibited.

Financial assets and financial liabilities at FVPL are recorded in the consolidated statement of financial position at fair value.

Reclassification of financial assets and liabilities

The Group does not reclassify its financial assets subsequent to their initial recognition, apart from the exceptional circumstances in which the Group acquires, disposes of, or terminates a business line. Financial liabilities are never reclassified. The Group did not reclassify any of its financial assets or liabilities in 2025.

• Financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when the rights to receive cash flows from the financial asset have expired. The Group also derecognises the financial asset if it has both transferred the financial asset and the transfer qualifies for derecognition.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

ix) Financial assets and liabilities (continued)

Reclassification of financial assets and liabilities (continued)

The Group has transferred the financial asset if, and only if, either:

- The Group has transferred its contractual rights to receive cash flows from the financial asset; or
- It retains the rights to the cash flows but has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement.

Pass-through arrangements are transactions whereby the Group retains the contractual rights to receive the cash flows of a financial asset (the 'original asset'), but assumes a contractual obligation to pay those cash flows to one or more entities (the 'eventual recipients'), when all of the following three conditions are met:

- The Group has no obligation to pay amounts to the eventual recipients unless it has collected equivalent amounts from the original asset, excluding short-term advances with the right to full recovery of the amount lent plus accrued interest at market rates
- The Group cannot sell or pledge the original asset other than as security to the eventual recipients
- The Group has to remit any cash flows it collects on behalf of the eventual recipients without material delay. In addition, the Group is not entitled to reinvest such cash flows, except for investments in cash or cash equivalents including interest earned, during the period between the collection date and the date of required remittance to the eventual recipients.

A transfer only qualifies for derecognition if either:

- The Group has transferred substantially all the risks and rewards of the asset; or
- The Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

ix) Financial assets and liabilities (continued)

Reclassification of financial assets and liabilities (continued)

The Group considers control to be transferred if and only if, the transferee has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without imposing additional restrictions on the transfer.

When the Group has neither transferred nor retained substantially all the risks and rewards and has retained control of the asset, the asset continues to be recognised only to the extent of the Group's continuing involvement, in which case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration the Group could be required to pay.

If continuing involvement takes the form of a written or purchased option (or both) on the transferred asset, the continuing involvement is measured at the value the Group would be required to pay upon repurchase. In the case of a written put option on an asset that is measured at fair value, the extent of the entity's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price.

Financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference between the carrying value of the original financial liability and the consideration paid is recognised in profit or loss.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

ix) Financial assets and liabilities (continued)

Impairment of financial assets

Overview of the ECL principles

The Group records the allowance for expected credit losses for all trade receivable and other debt financial assets not held at FVPL, in this section all referred to as 'financial instruments'. Equity instruments are not subject to impairment under IFRS 9.

The ECL allowance is based on the credit losses expected to arise over the life of the asset (the lifetime expected credit loss or LTECL), unless there has been no significant increase in credit risk since origination, in which case, the allowance is based on the 12 months' expected credit loss (12mECL).

The 12mECL is the portion of LTECLs that represent the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

The Group has established a policy to perform an assessment, at the end of each reporting period, of whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument.

For trade and other receivables, the Group applies a simplified approach in calculating ECLs as they do not contain a significant financing component. The ECL allowance is based on credit losses expected to arise over the life of the asset (LTECL).

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

ix) Financial assets and liabilities (continued)

Debt instruments measured at fair value through OCI

The ECLs for debt instruments measured at FVOCI do not reduce the carrying amount of these financial assets in the consolidated statement of financial position, which remains at fair value. Instead, an amount equal to the allowance that would arise if the assets were measured at amortised cost is recognised in OCI as an accumulated impairment amount, with a corresponding charge to profit or loss. The accumulated loss recognised in OCI is recycled to the profit and loss upon derecognition of the assets.

Forward looking information

In its ECL models, the Group may rely on a broad range of forward-looking information as economic inputs, such as:

- GDP growth
- Unemployment rates
- Central Bank rates
- House price indices

The inputs and models used for calculating ECLs may not always capture all characteristics of the market at the date of the financial statements. To reflect this, qualitative adjustments or overlays are occasionally made as temporary adjustments when such differences are significantly material.

Write-offs

Financial assets are written off either partially or in their entirety only when the Group has stopped pursuing the recovery. If the amount to be written off is greater than the accumulated loss allowance, the difference is first treated as an addition to the allowance that is then applied against the gross carrying amount. Any subsequent recoveries are credited to credit loss expense.

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(Continued)

2. Material accounting policy information (continued)

x) Employee benefits

The Group operates pension plans with defined contribution, defined benefit or hybrid schemes for all eligible full-time employees of the Group. The pension plans are governed by the relevant trustee rules and are generally funded by payments from employees and by the relevant Group companies, taking account of the rules of the pension plans and recommendations of independent qualified actuaries.

Defined contribution plans

A defined contribution plan is a pension plan under which the group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due.

Defined benefit plans

A defined benefit plan is a pension plan that is not a defined contribution plan. The pension accounting costs for the plans are assessed using the projected unit credit method. Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding net interest (not applicable to the Group) and the return on plan assets (excluding net interest), are recognised immediately in the Consolidated Statement of Financial Position with a corresponding debit or credit to retained earnings through other comprehensive income in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods. The maximum economic benefits available, as limited by the asset ceiling will crystallise in the form of reductions in future contributions.

Past service costs are recognised in profit or loss on the earlier of:

- The date of the plan amendment or curtailment, and
- The date that the Group recognises restructuring-related costs.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
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2. Material accounting policy information (continued)

x) Employee benefits (continued)

Defined benefit plans (continued)

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognises the following changes in the net defined benefit obligation within “Administrative costs” (Note 16):

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and
- Net interest expense or income.

Other post-employment benefit plans

The Group also provides other post-employment benefits to their retirees. These benefits are unfunded. The entitlement to these benefits is based on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment, using an accounting methodology similar to that for the defined benefit plans.

xi) Inventories

Inventory of newsprint, printing materials and machinery spares are valued at the lower of cost and net realisable value. Cost is calculated using the weighted average method and includes relevant import and local charges. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

xii) Trade and other receivables

Trade receivables, which generally have 30–90 days terms, are recognised and carried at original invoice amounts less an allowance for any uncollectible amounts. An estimate for expected credit losses is made depending on the credit risk at the time of initial recognition. Trade receivables are considered to be credit-impaired when collection of the full amount is no longer probable. Bad debts are written-off as incurred.

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(Continued)

2. Material accounting policy information (continued)

xiii) Cash and term deposits

Cash and term deposits in the Consolidated Statement of Financial Position comprise cash at banks and on hand and term deposits readily convertible to cash. The Group typically holds its term deposits assets for the full maturity period and are therefore excluded from cash and cash equivalents as they are not held for the purpose of meeting short term obligations.

For the purpose of the Consolidated Statement of Cash Flows, cash and cash equivalents include all cash and term deposits with maturities of less than three months from date of establishment or which are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value.

xiv) Foreign currency translation

The consolidated financial statements are presented in Trinidad and Tobago dollars (expressed in thousands), which is the Parent's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

Foreign currency transactions

Foreign currency transactions are recorded in the foreign currency at the rates of exchange prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Trinidad and Tobago Dollars at the rate of exchange ruling at the Consolidated Statement of Financial Position date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. Exchange differences on foreign currency transactions are recognised in the Consolidated Statement of Comprehensive Loss.

Foreign entities

On consolidation, assets and liabilities of foreign entities are translated into Trinidad and Tobago dollars at the rate of exchange ruling at the financial reporting date and their Statements of Comprehensive Income are translated at the weighted average exchange rates for the year. The exchange differences arising on re-translation are recognized in other comprehensive income. On disposal of the foreign operation, the deferred cumulative amount is recognized in the Consolidated Statement of Comprehensive Loss.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xv) Equity movements

Stated capital

Ordinary stated capital is classified within equity and is recognised at the fair value of the consideration received by the Group. Incremental costs directly attributable to the issue of new shares or options are shown as a reduction in equity, net of tax. As equity is repurchased, the amount of consideration paid is recognised as a charge to equity and reported in the Consolidated Statement of Financial Position as treasury shares.

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the Group's Board of Directors. Interim dividends are deducted from equity when they are paid. Dividends for the year that are approved after the consolidated statement of financial position date are dealt with as an event after the end of reporting date.

Treasury shares

Own equity instruments which are re-acquired ("treasury shares") are deducted from equity. No gain or loss is recognised in the Consolidated Statement of Comprehensive Loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Treasury shares repurchased are represented as an accretion to the opening value. Any difference between the carrying amount and the consideration is recognised in other reserves. Such treasury shares are presented separately within equity and are stated at cost.

xvi) Employee share ownership plan (ESOP)

The Group operates an Employee Share Option Plan (ESOP) whereby employees of the Group have the option to receive a percentage of their profit share bonuses in the form of ordinary shares of the Group. The Group recognises an expense within staff costs when bonuses are awarded. Shares acquired are funded by the Group contributions and the cost of the unallocated ESOP Shares is presented as a deduction in equity, separately disclosed as "treasury shares".

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xvii) Trade and other payables

Liabilities for trade and other amounts payable, which are normally settled on 30-90 days terms, are carried at cost, which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Group.

xviii) Earnings per share

The computation of earnings per share is calculated as the net income attributable to ordinary shareholders (net of preference shares), divided by the weighted average number of ordinary shares outstanding during the period, net of treasury shares. The Group has no dilutive potential ordinary shares in issue.

xix) Provisions

Provisions are required when the Group has a present obligation as a result of a past event, where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Restructuring provisions are recognised only when the Group has a constructive obligation, which is when a detailed formal plan identifies the business or part of the business concerned, the location and number of employees affected, a detailed estimate of the associated costs, and an appropriate timeline, and the employees affected have been notified of the plan's main features.

When the Group can reliably measure the outflow of economic benefits in relation to a specific matter and considers such outflows to be probable, the Group records a provision against the matter. Given the subjectivity and uncertainty of determining the probability of losses, the Group takes into account a number of factors including legal advice, the stage of the matter and historical evidence from similar incidents. Significant judgment is required to conclude on these estimates.

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(Continued)

2. Material accounting policy information (continued)

xx) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates and sale taxes.

The following specific recognition criteria must be met before revenue is recognised:

Sales of newspaper, advertising and job printing

Revenue from the sale of advertising to third parties, including related parties, is recognised with the publication or broadcast of the advertisement and the amount of the revenue can be measured reliably. Income from newspaper circulation and job printing are recognised upon delivery of the goods, and the amount of revenue can be measured reliably.

Rental income

Rental income arising under operating leases is accounted for on a straight-line basis over the lease term.

Interest income

Interest income is recognised as interest accrues, unless collectability is in doubt.

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(Continued)

2. Material accounting policy information (continued)

xxi) Taxation

Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Deferred income tax

A deferred tax charge is provided, using the liability method, on all temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax assets and liabilities are measured at the tax rate that is expected to apply to the period when the asset is realised or the liability is settled based on the enacted tax rate at the reporting date.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised. Unrecognised deferred income tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax to be recovered.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxii) Impairment of non-financial assets

Intangible assets that have an indefinite useful life or intangible assets not ready for use are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are largely independent cash inflows (cash-generating units). Prior impairments of non-financial assets (other than goodwill) are reviewed for possible reversal at each reporting date.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Group bases its impairment calculation on most recent budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations are recognised in the statement of profit or loss in expense categories consistent with the function of the impaired asset, except for properties previously revalued with the revaluation taken to OCI. For such properties, the impairment is recognised in OCI up to the amount of any previous revaluation.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxii) Impairment of non-financial assets (continued)

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxiii) Fair value measurement

The Group measures certain financial assets at fair value at each year end. Also, fair values of financial instruments measured at amortised cost are disclosed in Note 22. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxiii) Fair value measurement (continued)

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

See Note 22 for further details on the valuation techniques and inputs used to account for financial instruments measured at fair value.

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxiv) Intangible assets

Goodwill

Goodwill arises on the acquisition of subsidiaries and represents the excess of the consideration transferred over the Group's interest in net fair value of the net identifiable assets, liabilities and contingent liabilities of the acquiree and the fair value of the non-controlling interest in the acquiree.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units (CGUs), or groups of CGUs, who is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the CGU level.

Goodwill impairment reviews are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs of disposal. Any impairment is recognised immediately as an expense and is not subsequently reversed.

Licences

Separately licences are shown at historical cost. Licences acquired in a business combination are recognised at fair value at the acquisition date. Licences have an indefinite useful life and impairment tests are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxiv) Intangible assets (continued)

Broadcast rights

The Group has elected to classify broadcast rights as intangible assets. Control is obtained over the intangible asset, and therefore the asset is recognised, at the point at which:

- The underlying resource is sufficiently developed to be identifiable;
- The Company has legal, exclusive rights to broadcast;
- There is a penalty for non-delivery of content;
- It is probable that the event will occur or the content delivered; and
- It is probable that economic benefits will flow to the Company.

Broadcast rights are recognised at historical cost, net of accumulated amortisation. Broadcast rights are amortised over their estimated useful lives in a method that matches the amortisation expense with the revenues expected to be generated. The relevant amortisation expense is recognised within “Administrative costs” (Note 16) in the Consolidated Statement of Comprehensive Loss.

Computer software

Costs associated with maintaining computer software programs are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group are recognised as intangible assets when the following criteria are met:

- It is technically feasible to complete the software product so that it will be available for use;
- Management intends to complete the software product and use or sell it;
- There is an ability to use or sell the software product;
- It can be demonstrated how the software product will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- The expenditure attributable to the software product during its development can be reliably measured.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxiv) Intangible assets (continued)

Computer software (continued)

Directly attributable costs capitalised as part of the software product include the software development employee costs and an appropriate portion of relevant overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

Computer software development costs recognised as assets are amortised over their estimated useful lives, which do not exceed seven years.

xxv) Deferred programming

Deferred programming, which represents programming contracted but not yet broadcasted, is presented within trade and other receivables and is measured at cost less amortisation. The costs of programmes are expensed as they are broadcasted.

xxvi) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors that makes strategic decisions.

xxvii) Comparative information

A change in presentation was made to the comparative information of the previous year (2024) in these consolidated financial statements to allow for consistent presentation with the current year. The change relates to the reclassification from current assets to non-current assets of \$32,266 thousand in relation to fixed deposits that are due for maturity in a period exceeding 12 months and therefore reclassified to non-current assets. This change has had no effect on total assets, net assets, loss for the year, net cashflows or earnings per share of the Group.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

2. Material accounting policy information (continued)

xxvii) Comparative information (continued)

The deferred tax assets/liabilities relating to right of use assets and lease liabilities are presented separately and reported gross in the consolidated statement of financial position in accordance with the IAS 12 Income Tax amendment. This resulted in an increase to the consolidated total assets and total liabilities of \$793 thousand respectively. This change has had no effect on net assets, loss for the year, net cashflows or earnings per share of the Group.

3. Significant accounting estimates, assumptions and judgments

The preparation of the Group's consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, the accompanying disclosures and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, which have the most significant effect on the amounts recognised in the consolidated financial statements:

Impairment of goodwill and intangible assets with indefinite lives

The Group determines whether goodwill or other intangible assets with indefinite useful lives are impaired at least on an annual basis. This requires an estimation of the 'value in use' of the cash generating units to which the goodwill is allocated. Estimating a value in use amount requires management to make an estimate of the expected future cash flows from the cash generating units and also to choose a suitable discount rate in order to calculate the present value of those cash flows. Further details are provided in Note 6 and accounting policy Note 2 (xxii).

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

3. Significant accounting estimates, assumptions and judgments (continued)

Property, plant and equipment

Management exercises judgement in determining whether costs incurred can accrue sufficient future economic benefits to the Group to enable the value to be treated as a capital expense. Further judgement is used upon annual review of the residual values and useful lives of all capital items to determine any necessary adjustments to carrying value.

The accounting policy related to property, plant and equipment is disclosed in Note 2 (v).

Impairment of financial assets

Management makes judgments at each Consolidated Statement of Financial Position date to determine whether financial assets are impaired when the carrying value is greater than the recoverable amount and there is objective evidence of impairment. The recoverable amount is the present value of the future cash flows.

Deferred taxes

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the timing and the level of future taxable profits together with future tax planning strategies.

Pension and other post-employment benefits

The cost of defined benefit pension plans and other post-employment medical benefits is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return on assets, future salary increases, mortality rates and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty. Further details are given in Note 8.

Libel

In the course of normal business operation, writs were filed against the Group for libel. Estimates included are based on professional advice received and management has established provisions to cover contingencies of this nature.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

3. Significant accounting estimates, assumptions and judgments (continued)

Provision for expected credit losses of trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type and customer type). The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated. The Group relies on a limited range of forward-looking information such as but not limited to media industry trends and GDP growth.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in Note 11.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

3. Significant accounting estimates, assumptions and judgments (continued)

Leases

Determining the lease term of contracts with renewal and termination options – Group as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

The Group did not include the renewal period as part of the lease term for leases of \$6.8 million (2024: \$1.3 million) with shorter non-cancellable period (i.e., up to 3 years). The Group typically exercises its option to renew for these leases because there will be a significant negative effect on production if a replacement asset is not readily available. The renewal periods for leases of \$1.2 million (2024: \$1.8 million) with longer non-cancellable periods (i.e., 5 years to 10 years) are not included as part of the lease term as these are not reasonably certain to be exercised. Furthermore, the periods covered by termination options are included as part of the lease term only when they are reasonably certain not to be exercised.

Estimating the incremental borrowing rate

If the Group cannot readily determine the interest rate implicit in the lease, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group ‘would have to pay’, which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary’s functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available.

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(Continued)

4. Property, plant and equipment

	Land and buildings	Plant, machinery, equipment & motor vehicles	Office furniture & equipment	Capital WIP	Total
	\$	\$	\$	\$	\$
At 31 December 2025					
Cost	38,299	159,057	19,028	105	216,489
Accumulated depreciation	(22,842)	(125,955)	(17,023)	–	(165,820)
Net book value	<u>15,457</u>	<u>33,102</u>	<u>2,005</u>	<u>105</u>	<u>50,669</u>
1 January 2025	16,106	38,318	2,365	9	56,798
Additions	–	–	–	2,466	2,466
Transfers from WIP	–	1,882	488	(2,370)	–
Re-classifications from investment properties	14	–	–	–	14
Disposals and other movements	(7)	26	–	–	19
Depreciation charge	<u>(656)</u>	<u>(7,124)</u>	<u>(848)</u>	<u>–</u>	<u>(8,628)</u>
31 December 2025	<u>15,457</u>	<u>33,102</u>	<u>2,005</u>	<u>105</u>	<u>50,669</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

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(Continued)

4. Property, plant and equipment (continued)

	Land and buildings	Plant, machinery, equipment & motor vehicles	Office furniture & equipment	Capital WIP	Total
	\$	\$	\$	\$	\$
At 31 December 2024					
Cost	37,636	157,182	18,548	9	213,375
Accumulated depreciation	<u>(21,530)</u>	<u>(118,864)</u>	<u>(16,183)</u>	<u>–</u>	<u>(156,577)</u>
Net book value	<u>16,106</u>	<u>38,318</u>	<u>2,365</u>	<u>9</u>	<u>56,798</u>
1 January 2024	16,110	43,134	3,107	–	62,351
Additions	–	–	–	4,138	4,138
Transfers from WIP	598	3,178	353	(4,129)	–
Disposals and other movements	19	9	–	–	28
Depreciation charge	<u>(621)</u>	<u>(8,003)</u>	<u>(1,095)</u>	<u>–</u>	<u>(9,719)</u>
31 December 2024	<u>16,106</u>	<u>38,318</u>	<u>2,365</u>	<u>9</u>	<u>56,798</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

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	2025	2024
	\$	\$
5. Investment property		
Balance at 1 January	1,111	1,247
Re-classification to Property, Plant & Equipment Cost	(670)	–
Accumulated depreciation on amount re-classified	656	–
Depreciation for the year	<u>(124)</u>	<u>(136)</u>
Balance at 31 December	<u>973</u>	<u>1,111</u>
Investment property at cost	5,695	6,365
Accumulated depreciation	<u>(4,722)</u>	<u>(5,254)</u>
Net carrying amount	<u>973</u>	<u>1,111</u>

Amounts included in the Consolidated Statement of Comprehensive Loss for the year:

	2025	2024
	\$	\$
Rental income	<u>1,742</u>	<u>1,679</u>
Direct operating expenses	<u>86</u>	<u>110</u>

The Group has no restrictions on the realisability of its investment properties and no contractual obligations to purchase, construct or develop investment properties, or for repairs, maintenance and enhancements.

The Group has 21% of space available for rental at its property on 22-24 St. Vincent Street, Port of Spain, which has been classified as an Investment property. There was a change in the allocation of space from 24% to 21% over the prior year.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

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6. Intangible assets				
	Licences	Goodwill	Software	Total
	\$	\$	\$	\$
Cost				
At 31 December 2024	11,899	3,374	8,173	23,446
Additions	—	—	102	102
At 31 December 2025	<u>11,899</u>	<u>3,374</u>	<u>8,275</u>	<u>23,548</u>
Amortisation and impairment				
At 1 January 2024	—	—	7,462	7,462
Amortisation charge for the year	—	—	569	569
At 31 December 2024	—	—	8,031	8,031
Amortisation charge for the year	—	—	133	133
At 31 December 2025	<u>—</u>	<u>—</u>	<u>8,164</u>	<u>8,164</u>
Net carrying amount:				
At 31 December 2024	<u>11,899</u>	<u>3,374</u>	<u>142</u>	<u>15,415</u>
At 31 December 2025	<u>11,899</u>	<u>3,374</u>	<u>111</u>	<u>15,384</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

6. Intangible assets (continued)

Licences

Licences include two (2) radio broadcast licences with indefinite useful lives.

Radio Broadcast Licences

One radio broadcast licence was acquired through a business combination with Wonderland Entertainment Limited on 9 August 2011 at a cost of \$6.099 million and the other radio broadcast licence was acquired on 12 September 2014 at a cost of \$5.8 million to operate the 99.5FM broadcast frequency. The licences were renewed on the 23 February 2016. The licences have been granted for a minimum of 10 years by the relevant government agency with the option to renew at the end of the period at little or no cost to the Group. Previous licences acquired have been renewed which has allowed the Group to determine that these assets have indefinite useful lives.

As at 31 December 2025, these assets were tested for impairment and based on the results of the tests no impairment was recorded.

Goodwill

In accordance with IFRS 3, goodwill arising from the acquisition of the Trinidad Broadcasting Company Limited and Prime Radio Limited in 1998 was reviewed for impairment at year end. Based on the results of this review no impairment expense was recorded.

Impairment testing

The following highlights the information used in the impairment testing of goodwill and licences with indefinite useful lives:

Goodwill and licences	Basis for recoverable amount	Discount rate	Cash flow projection term	Growth rate (extrapolation period)
Trinidad Broadcasting Company Limited	Value in use	13.1%	Five years and into perpetuity	1.8%
Wonderland Entertainment Limited (SLAM 100.5FM)	Value in use	13.5%	Five years and into perpetuity	1.8%
Sky 99.5FM	Value in use	12.9%	Five years and into perpetuity	1.8%

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(Continued)

6. Intangible assets (continued)

Impairment testing (continued)

The recoverable amount of the cash generating unit was determined using the “value in use” method for Slam, TBC and SKY. These calculations use pre-tax cash-flow projections based on financial budgets approved by management. The discount rates used are pre-tax and reflect the specific risk relating to the cash-generating unit.

The carrying amounts of goodwill and licences with indefinite useful lives are allocated to the following CGUs, for impairment testing. These CGUs are part of the “Multi-Media” reporting segment disclosed in Note 20.

	TBC Network		SKY 99.5FM		SLAM 100.5FM		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$
Goodwill	3,374	3,374	–	–	–	–	3,374	3,374
Radio broadcast licenses	–	–	5,800	5,800	6,099	6,099	11,899	11,899

Key assumptions used in value in use calculations and sensitivity to changes in assumptions

The calculation of value in use for the TBC Network, SKY 99.5FM and SLAM 100.5FM units is most sensitive to the following assumptions:

- Gross margin
- Discount rates
- Growth rates used to extrapolate cash flows beyond the forecast period.

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

6. Intangible assets (continued)

Key assumptions used in value in use calculations and sensitivity to changes in assumptions (continued)

Gross margin

Estimated revenue, which is a key element of the estimated gross margins, is based on the implementation of a new sales strategy in alignment with current market developments. Decreased advertising demand can lead to a decline in the revenue generated and, consequently, the gross margin, which may impact the value in use calculation of the CGUs and the results of the impairment test.

Discount rates

Discount rates represent the current market assessment of the risks specific to each CGU, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Group and its operating divisions and is derived from its weighted average cost of capital (WACC). The WACC takes into account both cost of debt and cost of equity. Specific industry risk is incorporated by applying individual beta factors. Adjustments to the discount rate are made to factor in the specific amount and timing of the future tax flows in order to reflect a pre-tax discount rate. A rise in the discount rate may impact the value in use calculation of the CGUs and the results of the impairment test.

Growth rates

Rates are based on industry research. This rate is used to extrapolate cash flows beyond the forecast period. For each of the CGUs, a decrease in the long-term growth rate may impact the value in use calculation of the CGUs and the results of the impairment test.

Computer software

Intangible assets also include the internal development cost arising from the implementation of NEO Content Management System for Media in March 2018 which were recognised at fair value at the capitalisation date. Subsequent to initial recognition, computer software is carried at cost less amortisation and impairment losses where necessary and is expected to have a finite life not exceeding 7 years.

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7. Leases

Group as a lessee

The Group has lease contracts for various items of land and buildings used in its operations. These leases of land and buildings generally have lease terms between one and three years. The Group did not receive a rent reduction in 2025 as it did in 2024; therefore, no modification was required for 2025.

The Group also has certain leases of office equipment with lease terms of 12 months or less. The Group applies the 'short-term lease' recognition exemptions for these leases. The Group recognised rent expense from short-term leases of \$0.1 million for the year ended 31 December 2025 (2024: \$0.1 million).

Right-of-use assets

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

	Land and building	Motor vehicles	Total
	\$	\$	\$
Balance at 1 January 2025	1,647	797	2,444
Additions	8,389	825	9,214
Depreciation	(2,956)	(409)	(3,365)
Balance at 31 December 2025	<u>7,080</u>	<u>1,213</u>	<u>8,293</u>
Balance at 1 January 2024	5,471	962	6,433
Modifications	(556)	–	(556)
Additions	–	334	334
Depreciation	(3,268)	(499)	(3,767)
Balance at 31 December 2024	<u>1,647</u>	<u>797</u>	<u>2,444</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

7. Leases (continued)

Group as a lessee (continued)

Lease liabilities

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	2025	2024
	\$	\$
As at 1 January	2,848	7,215
Additions	9,214	334
Accretion of interest	464	275
Modifications	–	(556)
Payments	<u>(3,875)</u>	<u>(4,420)</u>
As at 31 December	<u>8,651</u>	<u>2,848</u>
Current	3,435	1,928
Non-current	<u>5,216</u>	<u>920</u>
	<u>8,651</u>	<u>2,848</u>

The Group has no lease contracts that contain variable payments, extensions and termination options. The maturity analysis of lease liabilities is disclosed in Note 25.

The following are the amounts recognised in profit or loss:

	2025	2024
	\$	\$
Depreciation expense of right-of-use assets	3,365	3,767
Interest expense on lease liabilities	464	275
Expense relating to short-term leases	149	149
Expense relating to leases of low-value assets	<u>10</u>	<u>30</u>
Total amount recognised in profit or loss	<u>3,988</u>	<u>4,221</u>

The Group had total cash outflows for leases of \$3.9 million in 2025 (\$4.4 million in 2024).

Group as lessor – Operating lease commitments

The Group is involved in the lease of transmission towers and investment properties. These details are disclosed in Note 23.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

8. Employee benefits

The Group operates pension plans with defined contribution, defined benefit or hybrid schemes for all eligible full-time employees of the Group. The Group also provides certain post-retirement medical benefits to employees. These Plans are governed by the deeds and rules of the specific plan and the employment laws relevant to the jurisdictions in which they operate.

Contributions recognised in the Consolidated Statement of Comprehensive Loss with respect to defined contribution plans are as follows:

	2025	2024
	\$	\$
Contribution expense	<u>919</u>	<u>786</u>

The level of pension benefits provided under the defined benefit plans depends on the member's length of service and salary at retirement age. The defined benefit pension plan requires contributions to be made to a separately administered fund. The Fund has a separate legal form and is governed by the Board of Trustees. The Board of Trustees is responsible for the administration of the plan assets and for the definition of the investment strategy.

The Board of Trustees periodically reviews the level of funding in the pension plan. Such a review includes the asset-liability matching strategy and investment risk management policy which considers the term of the pension obligation while simultaneously remaining compliant with the requirements of the Pension Act. The pension plans are exposed to inflation, interest rate risks and changes in the life expectancy for pensioners in the relevant jurisdictions. As the Plan assets include significant investments in quoted equity shares, the Group is also exposed to equity market risk.

	2025	2024
	\$	\$
Employee benefits asset	<u>103,363</u>	<u>102,031</u>
Employee benefits obligation	<u>7,089</u>	<u>7,085</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

8. Employee benefits (continued)

2025 changes in the defined benefit obligation and fair value of plan assets:

	Defined benefit obligation	Fair value of plan assets	Net benefit asset	Employee benefit obligation
	\$	\$	\$	\$
Balance at 1 January 2025	<u>121,030</u>	<u>(223,061)</u>	<u>(102,031)</u>	<u>7,085</u>
<i>Pension cost charged to profit or loss</i>				
Current service cost	2,290	–	2,290	158
Administrative expenses	–	84	84	–
Net interest	<u>7,155</u>	<u>(13,245)</u>	<u>(6,090)</u>	<u>413</u>
Sub-total included in profit or loss	<u>9,445</u>	<u>(13,161)</u>	<u>(3,716)</u>	<u>571</u>
<i>Re-measurement (gains)/losses in OCI</i>				
Experience adjustments	1,475	2,156	3,631	(20)
Transfers	<u>(476)</u>	<u>476</u>	<u>–</u>	<u>–</u>
Sub-total included in OCI	<u>999</u>	<u>2,632</u>	<u>3,631</u>	<u>(20)</u>
<i>Other movements</i>				
Contributions by employee	1,247	(1,247)	–	–
Contributions by employer	–	(1,247)	(1,247)	–
Benefits paid	<u>(6,150)</u>	<u>6,150</u>	<u>–</u>	<u>(547)</u>
Sub-total – other movements	<u>(4,903)</u>	<u>3,656</u>	<u>(1,247)</u>	<u>(547)</u>
Balance at 31 December 2025	<u>126,571</u>	<u>(229,934)</u>	<u>(103,363)</u>	<u>7,089</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

8. Employee benefits (continued)

2024 changes in the defined benefit obligation and fair value of plan assets:

	Defined benefit obligation	Fair value of plan assets	Net benefit asset	Employee benefit obligation
	\$	\$	\$	\$
Balance at 1 January 2024	<u>122,680</u>	<u>(229,808)</u>	<u>(107,128)</u>	<u>5,451</u>
<i>Pension cost charged to profit or loss</i>				
Current service cost	2,512	–	2,512	193
Administrative expenses	–	225	225	–
Net interest	<u>7,245</u>	<u>(13,632)</u>	<u>(6,387)</u>	<u>315</u>
Sub-total included in profit or loss	<u>9,757</u>	<u>(13,407)</u>	<u>(3,650)</u>	<u>508</u>
<i>Re-measurement (gains)/losses in OCI</i>				
Experience adjustments	(5,055)	14,964	9,909	1,706
Transfers	<u>(27)</u>	<u>27</u>	<u>–</u>	<u>(2)</u>
Sub-total included in OCI	<u>(5,082)</u>	<u>14,991</u>	<u>9,909</u>	<u>1,704</u>
<i>Other movements</i>				
Contributions by employee	1,162	(1,162)	–	–
Contributions by employer	–	(1,162)	(1,162)	–
Benefits paid	<u>(7,487)</u>	<u>7,487</u>	<u>–</u>	<u>(578)</u>
Sub-total – other movements	<u>(6,325)</u>	<u>5,163</u>	<u>(1,162)</u>	<u>(578)</u>
Balance at 31 December 2024	<u>121,030</u>	<u>(223,061)</u>	<u>(102,031)</u>	<u>7,085</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

8. Employee benefits (continued)

The major categories of plan assets as a percentage of the fair value of total plan assets are as follows:

	2025	2024
Local equities – quoted	22%	26%
Local bonds	38%	38%
Foreign investments	35%	33%
Real estate and mortgages	2%	1%
Short term securities	3%	2%

Principal actuarial assumptions at the reporting date:

	2025	2024
Discount rate at 31 December	6%	6%
Future salary increases	3%	3%
Future medical claims inflation	2%	2%

Shown below is a quantitative sensitivity analysis for the impact of significant assumptions on the defined benefit obligation:

Assumptions	Discount rate		Future salary increases		Future medical claims inflation	
	1% increase	1% decrease	1% increase	1% decrease	1% increase	1% decrease
At 31 December 2025	(11,393)	13,619	3,134	(2,819)	694	(571)
At 31 December 2024	(11,169)	13,695	3,177	(2,842)	672	(554)

The sensitivity analyses above have been determined based on a method that extrapolates the impact on net defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

8. Employee benefits (continued)

The pension plan is maintained at a significant surplus; the Group has chosen not to take any contribution holidays to ensure the continued health of the Plan in changing economic circumstances. The Group's contribution rate of 4% of pensionable salaries will continue into the foreseeable future. The Group is expected to contribute \$1.2 million to its defined benefit plans and \$0.6 million to its post-employment benefit plans in 2026.

The weighted average duration of the defined benefit obligation at the end of the reporting period is 10 years (2024: 11 years) for the defined benefit plan and 9 years (2024: 9 years) for the post-retirement medical plan.

9. Deferred taxation

	2024	(Credit)/ charge to income	(Credit)/ charge to OCI	Foreign exchange difference	2025
Deferred tax asset					
Employee benefits obligation	(2,123)	(7)	6	–	(2,124)
Lease liabilities	(914)	(1,783)	–	–	(2,697)
Provisions	(440)	(47)	–	–	(487)
Tax loss	<u>(3,866)</u>	<u>17</u>	<u>–</u>	<u>(2)</u>	<u>(3,851)</u>
	<u>(7,343)</u>	<u>(1,820)</u>	<u>6</u>	<u>(2)</u>	<u>(9,159)</u>
Deferred tax liabilities					
Property, plant and equipment/ Investment property	780	(470)	–	(1)	309
Intangible assets	668	–	–	–	668
Right-of-use assets	733	1,783	–	–	2,516
Print equipment	5,598	(698)	–	–	4,900
Employee benefits asset	<u>30,607</u>	<u>1,489</u>	<u>(1,088)</u>	<u>–</u>	<u>31,008</u>
	<u>38,386</u>	<u>2,104</u>	<u>(1,088)</u>	<u>(1)</u>	<u>39,401</u>
Net deferred tax charge/(credit)		<u>284</u>	<u>(1,082)</u>	<u>(3)</u>	

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

9. Deferred taxation (continued)

The Group has unutilised tax losses of \$26.2 million (2024: \$15.7 million) available to be carried forward and applied against future taxable income of the Group. The Group has not recorded a deferred tax asset amounting to \$3.7 million on \$12.1 million of the cumulative taxation losses incurred and therefore has recorded a valuation allowance on the unrecognized losses.

The Group has recognised a deferred tax asset of \$3.9 million on \$14.1 million of the cumulative taxation losses incurred. Our Guyana subsidiary (iRadio Inc.) has recorded profits for 2025 and as a result decreased their deferred tax asset on losses. The recoverability of these deferred tax assets depends on the Group's ability to generate future taxable profits. The Group believes that these deferred tax assets are recoverable because these losses are expected to shelter taxable profits in the foreseeable future.

	2023	(Credit)/ charge to income	(Credit)/ charge to OCI	Foreign exchange difference	2024
Deferred tax asset					
Employee benefits obligation	(1,633)	21	(511)	–	(2,123)
Lease liabilities	(2,165)	1,251	–	–	(914)
Provisions	(47)	(393)	–	–	(440)
Tax loss	<u>(3,674)</u>	<u>18</u>	<u>–</u>	<u>(210)</u>	<u>(3,866)</u>
	<u>(7,519)</u>	<u>897</u>	<u>(511)</u>	<u>(210)</u>	<u>(7,343)</u>
Deferred tax liabilities					
Property, plant and equipment/ Investment property	1,397	(798)	–	181	780
Intangible assets	668	–	–	–	668
Right-of-use assets	2,218	(1,503)	–	18	733
Print equipment	6,058	(460)	–	–	5,598
Employee benefits asset	<u>32,136</u>	<u>1,444</u>	<u>(2,973)</u>	<u>–</u>	<u>30,607</u>
	<u>42,477</u>	<u>(1,317)</u>	<u>(2,973)</u>	<u>199</u>	<u>38,386</u>
Net deferred tax credit		<u>(420)</u>	<u>(3,484)</u>	<u>(11)</u>	

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

10. Inventories	2025	2024
	\$	\$
Raw materials	2,063	3,237
Machinery spares	3,137	3,080
Goods in transit	<u>47</u>	<u>544</u>
	5,247	6,861
Less: provision for obsolescence	<u>(2,254)</u>	<u>(2,061)</u>
	<u>2,993</u>	<u>4,800</u>

During the year, \$161 thousand of inventory previously deemed obsolete, was consumed. This amount (2024: \$610 thousand), is included in Administrative costs.

11. Trade and other receivables	2025	2024
	\$	\$
Trade receivables	26,300	29,281
Less: Provision for expected credit loss	<u>(10,580)</u>	<u>(8,939)</u>
	<u>15,720</u>	<u>20,342</u>
Other receivables	6,899	4,995
Less: Provision for expected credit loss	<u>(765)</u>	<u>(765)</u>
	<u>6,134</u>	<u>4,230</u>
Amount due from Related parties (Note 21)	<u>886</u>	<u>1,519</u>
	<u>22,740</u>	<u>26,091</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

11. Trade and other receivables (continued)

As at 31 December the aging analysis of trade debtors is as follows:

			Past due but not impaired	
	Total	Current	30–90 days	> 90 days
2025	15,720	5,810	5,542	4,368
2024	20,342	7,838	6,842	5,662

As at 31 December 2025, trade and other receivables at nominal value of \$11.3 million (2024: \$9.7 million) were impaired and fully provided.

Movements in expected credit loss allowance are as follows:

	2025	2024
	\$	\$
Expected credit loss per IFRS 9 at 1 January	9,704	7,343
Provision for expected credit losses	<u>1,641</u>	<u>2,361</u>
Balance at 31 December	<u><u>11,345</u></u>	<u><u>9,704</u></u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

12. Investment securities

	2025	2025	2024	2024
	Market value	Cost	Market value	Cost
	\$	\$	\$	\$

Investments at fair value through profit and loss

Quoted shares	<u>2,851</u>	<u>658</u>	<u>3,951</u>	<u>658</u>
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The fair value of quoted ordinary shares is determined by reference to published price quotations in a publicly traded stock exchange. During the year, the Group recorded unrealised losses on investment securities of \$1,100 (2024: \$560) as reported in the consolidated statement of comprehensive loss.

	2025	2024
13. Cash and term deposits	\$	\$
Cash at bank and on hand	12,162	14,636
Money market fund	<u>14</u>	<u>14</u>
	<u>12,176</u>	<u>14,650</u>
Term deposits		
Short term deposits	35,132	28,856
Non-current deposits	<u>20,000</u>	<u>32,266</u>
	<u>55,132</u>	<u>61,122</u>
Total Cash and term deposits	<u>67,308</u>	<u>75,772</u>
Cash and term deposits are presented in the consolidated statement of financial position as follows:		
Cash and term deposits	47,308	43,506
Term deposits (non-current)	<u>20,000</u>	<u>32,266</u>
	<u>67,308</u>	<u>75,772</u>

Money market fund

This represents a holding in the Unit Trust Corporation TT dollar Income Fund. The Fund earned interest at a rate of 2.9% per annum during the year (2024: 2.2%).

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

13. Cash and short-term deposits (continued)

Term deposits

An amount of \$55.1 million (2024: \$61.1 million) was held in TT dollar denominated fixed deposits with maturities of 1 – 5.5 years of which \$22.8 million has a fixed interest rate of 4% for 1 year, \$12.2 million has a fixed interest rate of 3.00% per annum for 3 years and \$20 million has a fixed interest rate of 4.50% per annum for 5.5 years. The fixed deposits were invested with fellow subsidiaries (ANSA Merchant Bank Limited and ANSA Bank Limited) in the ANSA McAL Group of Companies.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise the following at 31 December:

	2025	2024
	\$	\$
Cash at bank and on hand	12,162	14,636
Money market fund	<u>14</u>	<u>14</u>
Cash and cash equivalents	<u>12,176</u>	<u>14,650</u>

14. Stated capital, treasury shares and other reserves

a) Issued and fully paid

29,297 6% cumulative participating preference shares	1,465	1,465
40,000,000 ordinary shares of no-par value	<u>25,823</u>	<u>25,823</u>
	<u>27,288</u>	<u>27,288</u>

The Company is authorised to issue an unlimited number of ordinary shares of no-par value.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

14. Stated capital, treasury shares and other reserves (continued)

b) Treasury shares

As detailed in Note 2 (xvi), the Group operates an Employee Share Ownership Plan (ESOP) in which shares purchased by the Plan are held in Trust. The cost of these unallocated ESOP shares is accounted for and disclosed within equity as treasury shares. The number and value of own equity shares (treasury shares) held by the Group are as follows:

	2025	2024
Number of shares (000's)	<u>100</u>	<u>100</u>
Carrying value of shares at cost (\$'000s)	<u>1,568</u>	<u>1,568</u>
The market value of treasury shares (\$'000s)	<u>62</u>	<u>120</u>

	2025	2024
c) Other reserves	\$	\$
<i>Foreign currency reserve</i>		
Balance as at 1 January	<u>144</u>	<u>113</u>
Currency translation	<u>16</u>	<u>31</u>
Balance as at 31 December	<u>160</u>	<u>144</u>

The foreign currency reserve is used to record exchange differences arising from the translation of the financial statements of iRadio Inc. into Trinidad and Tobago dollars.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

	2025	2024
15. Trade and other payables	\$	\$
Trade creditors	1,472	1,979
Other creditors and accruals	12,449	13,881
VAT payable	606	906
Amounts due to group companies (Note 21)	<u>900</u>	<u>1,483</u>
	<u>15,427</u>	<u>18,249</u>

In the normal course of business operations, writs were filed against the Group for libel, some of which remained outstanding at the year-end. Based on professional advice received, management has established provisions of \$0.7 million (2024: \$0.65 million) to cover potential liabilities of this nature.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

	2025	2024
16. Revenue and income from operating activities	\$	\$
Advertising income	73,311	86,688
Circulation income	9,998	10,491
Printing and other income	<u>553</u>	<u>741</u>
Total revenue	83,862	97,920
Cost of sales	<u>(44,945)</u>	<u>(48,446)</u>
Gross profit	38,917	49,474
Administrative costs	(40,754)	(38,801)
Distribution costs	(12,096)	(17,687)
Other income (see below)	<u>4,049</u>	<u>4,700</u>
Loss from operating activities	<u>(9,884)</u>	<u>(2,314)</u>
Components of other income:		
Rental income	2,610	2,544
Interest and investment income	2,258	2,149
Gain on foreign exchange	24	12
Other income	–	347
Dividend income	257	208
Unrealised loss on revaluation of investment securities	<u>(1,100)</u>	<u>(560)</u>
	<u>4,049</u>	<u>4,700</u>
Administrative and distribution costs included above:		
Salaries and wages	21,213	24,167
Depreciation and amortisation (excl. right-to-use-assets)	2,973	3,066
Depreciation on right-to-use-assets (Note 7)	3,365	3,767
Directors' fees	1,206	1,206

Depreciation expense charged to cost of sales for the year amounted to \$6.04 million (2024: \$7.4 million).

Staff cost included in cost of sales amount to \$27.6 million (2024: \$28.9 million). The cost of inventories recognised as an expense in Cost of sales amounted to \$4.8 million (2024: \$4.9 million)

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

	2025	2024
	\$	\$
17. Finance costs		
Interest on lease liabilities (Note 7)	464	275
Other interest and finance costs	<u>278</u>	<u>299</u>
	<u>742</u>	<u>574</u>
18. Taxation		
a) Taxation expense for the year comprises:		
Other levies	799	939
Corporation tax	148	72
Deferred taxation (Note 9)	<u>284</u>	<u>(420)</u>
	<u>1,231</u>	<u>591</u>
b) Reconciliation of tax expense and product of accounting profit multiplied by the applicable tax rate:		
Loss before taxation	<u>(10,626)</u>	<u>(2,888)</u>
Income taxes calculated at statutory rates	(3,188)	(867)
Tax losses not utilized	3,700	441
Tax exempt income	(205)	(62)
Non-allowable expenses and other deductions	356	404
Other levies	799	939
Other permanent differences	<u>(231)</u>	<u>(264)</u>
	<u>1,231</u>	<u>591</u>

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

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(Continued)

	2025	2024
19. Dividends	\$	\$
6% cumulative participating preference shares		
— final 2024 – 3% (2023: 3%)	44	44
— interim 2025 – 3% (2024: 3%)	<u>44</u>	<u>44</u>
	88	88
Final ordinary shares dividend for 2024: 4 cents	<u>1,600</u>	<u>–</u>
(2023: Nil)	<u>1,688</u>	<u>88</u>

During the year ended 31 December 2025, dividends of 6% on preference shares amounting to \$88 thousand were declared and paid. The final ordinary dividend for 2024 was declared and paid in 2025.

No final dividend per ordinary share in respect of 2025 (2024: 4 cents) has been proposed by the Directors subsequent to the year end.

20. Segment information

For management purposes, the Group's segments are organised and managed separately according to the nature of these services provided by each segment. The reportable segments are the Print and Multi-Media segments.

The Print segment is mainly involved in newspaper circulation and other printing services for other publishers. The Multi-Media segment provides broadcasting services through its seven (7) radio stations, advertising on its fifteen (15) billboards as well as the live television station.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

20. Segment information (continued)

	Print segment		Multi- media segment		Total	Total
	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$
Revenue	33,877	40,151	49,985	57,769	83,862	97,920
Loss before taxation	(8,404)	(5,532)	(2,222)	2,644	(10,626)	(2,888)
Assets	144,757	150,980	139,409	145,192	284,166	296,172
Liabilities	31,762	29,999	38,862	36,573	70,624	66,572
Taxation	291	(1,201)	940	1,792	1,231	591
Depreciation and amortisation	9,195	10,390	3,055	3,801	12,250	14,191
Capital expenditure	1,540	1,319	1,028	2,819	2,568	4,138

No revenue from a single external customer or counterparty amounted to 10% or more of the Group's total revenue in 2025 or 2024.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

21. Related party disclosures

The consolidated financial statements comprise the financial statements of Guardian Media Limited and the 100% owned subsidiaries, Wonderland Entertainment Limited and iRadio Inc.

Terms and conditions of transactions with related parties

Parties are considered to be related if one has the ability to control or exercise significant influence over the other party in making financial or operational decisions. A number of transactions are entered into with related parties in the normal course of business. These transactions were carried out at commercial terms and at market rates. Outstanding balances at the year-end are unsecured, interest free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. For the year ended 31 December 2025, the Group has not made any provision for expected credit losses on amounts due from related parties.

	2025	2024
	\$	\$
Income generated from related parties		
Ultimate parent	793	197
Fellow subsidiaries of ultimate parent	<u>3,593</u>	<u>5,157</u>
	<u>4,386</u>	<u>5,354</u>
Purchases from related parties		
Ultimate parent	6,061	9,221
Fellow subsidiaries of ultimate parent	5,995	19,268
Other related parties	<u>4,477</u>	<u>4,806</u>
	<u>16,533</u>	<u>33,295</u>
Amounts due from related parties		
Ultimate parent	17	15
Fellow subsidiaries of ultimate parent	<u>869</u>	<u>1,504</u>
	<u>886</u>	<u>1,519</u>

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

	2025	2024
21. Related party disclosures (continued)	\$	\$
Amounts owed to related parties		
Ultimate parent – trading	585	771
Fellow subsidiaries of ultimate parent – trading	<u>315</u>	<u>712</u>
	900	1,483
Fellow subsidiaries of ultimate parent – lease liabilities	<u>1,390</u>	<u>924</u>
	<u>2,290</u>	<u>2,407</u>

Investments at fair value through statement of income

Included therein is a holding of less than 1% of the issued share capital of a fellow subsidiary of the ultimate parent. This investment has a carrying value of \$2.85 million at 31 December 2025 (2024: \$3.95 million). (Refer to Note 12).

Term deposits

Included therein are fixed deposits with a fellow subsidiary of the ultimate parent amounting to \$55.1 million at 31 December 2025 (2024: \$61.1 million) (Refer to Note 13).

	2025	2024
Compensation of key management personnel	\$	\$
Short-term employee benefits	<u>1,249</u>	<u>1,074</u>
Contributions to defined contribution plans	<u>41</u>	<u>35</u>

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

22. Fair values and fair value hierarchies

The carrying amount of short-term financial assets and liabilities comprising cash and cash equivalents, accounts receivable, short-term investments at amortised cost, accounts payable and accrued liabilities are a reasonable estimate of their fair values because of the short maturity of these instruments. For all other financial assets and liabilities, the carrying value is considered a reasonable approximation of fair value.

The fair value information is based on information available to management as at the dates presented. Although management is not aware of any factors that will significantly affect the fair value amounts, such amounts have not been comprehensively revalued for the purposes of these consolidated financial statements and, therefore the current estimates of the fair value may be significantly different from the amounts presented herein.

Investment securities classified as fair value through statement of income is a Level 1 financial asset. Included in the Level 1 category are financial assets that are measured in whole by reference to published quotes in an active market. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis.

23. Capital commitments and contingencies

Contingencies – Legal action

The Group operates in a regulatory and legal environment that, by nature, has an element of litigation risk inherent to its operations. As a result, it is involved in various litigation proceedings arising in the ordinary course of the Group's business.

As disclosed in Note 15 there were a number of writs served against the Company for libel for which provisions have been established and recorded in respect of these matters which were considered probable liabilities. There are also certain other pending legal actions and other claims in which the Group is involved where the directors are of the opinion that, based on information provided by the Group's attorneys-at-law, if any liability should arise out of these claims it is not likely to be probable. Accordingly, no provision has been made in these consolidated financial statements in respect of these matters.

GUARDIAN MEDIA LIMITED AND ITS SUBSIDIARIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

23. Capital commitments and contingencies (continued)

Operating lease commitments – Group as lessor

The Group is involved in leases on transmission towers and investment properties. Future minimum rentals receivable under non-cancellable operating leases as at 31 December are, as follows:

	2025	2024
	\$	\$
Within one year	1,404	1,061
Within 2 to 5 years	<u>3,076</u>	<u>4,138</u>
	<u>4,480</u>	<u>5,199</u>

24. Earnings per share

As described in Note 2 (xviii), basic earnings per share is computed by relating net income attributable to ordinary shareholder (net of preference shares) to the weighted average number of shares outstanding during the year. The weighted average number of shares has been adjusted for the removal of treasury shares. Basic earnings per share has been computed as follows:

	2025	2024
	\$	\$
Net loss attributable to ordinary shareholders	(11,857)	(3,479)
Less preference share dividend	<u>(88)</u>	<u>(88)</u>
Loss available to ordinary shareholders	<u>(11,945)</u>	<u>(3,567)</u>
Weighted average number of shares ('000) (adjusted for treasury shares)	39,900	39,900
Basic and diluted loss per share	(30) cents	(9) cents

The Company has no dilutive potential ordinary shares in issue.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

25. Risk management

Introduction

Risk is inherent in the Group's activities but it is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Group's continuing profitability and each individual within the Group is accountable for the risk exposures relating to their responsibilities. The Group is exposed to credit risk, liquidity risk and market risks.

Risk management structure

The Board of Directors is responsible for the overall risk management approach and for approving risk strategies, principles and policies and procedures. Day to day adherence to risk principles is carried out by the executive management of the Group in compliance with the policies approved by the Board of Directors.

Concentrations of risk

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's results to developments affecting a particular industry. In order to avoid excessive concentrations of risk, the Group's procedures include specific monitoring controls to focus on the maintenance of a diversified portfolio.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

25. Risk management (continued)

Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Such exposure arises from sale or purchases by an operating unit in currencies other than the unit's functional currency. Management monitors its exposure to foreign currency fluctuations which is mainly the US currency and employs appropriate strategies to mitigate any potential losses.

The sensitivity to a possible change in the US dollar exchange rate, with all other variables held constant, of the Group's profit before tax is as follows:

	Change in US dollar rates	Effect on profit before tax \$'000
2025	5% increase	141
	5% decrease	(141)
2024	5% increase	(88)
	5% decrease	88

The aggregate value of financial assets and liabilities by reporting currency are as follows:

Year ended 31 December 2025	TT	US	Total
	\$	\$	\$

ASSETS

Cash and term deposits	63,874	3,434	67,308
Investment securities	2,851	–	2,851
Trade and other receivables	<u>22,740</u>	<u>–</u>	<u>22,740</u>
	<u>89,465</u>	<u>3,434</u>	<u>92,899</u>

LIABILITIES

Lease liabilities	8,651	–	8,651
Trade and other payables	<u>14,819</u>	<u>608</u>	<u>15,427</u>
	<u>23,470</u>	<u>608</u>	<u>24,078</u>

Net currency risk exposure 2,826

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

25. Risk management (continued)

Currency risk (continued)

Year ended 31 December 2024	TT	US	Total
	\$	\$	\$
ASSETS			
Cash and term deposits	73,371	2,401	75,772
Investment securities	3,951	–	3,951
Trade and other receivables	<u>26,091</u>	<u>–</u>	<u>26,091</u>
	<u>103,413</u>	<u>2,401</u>	<u>105,814</u>
LIABILITIES			
Lease liabilities	2,848	–	2,848
Trade and other payables	<u>17,616</u>	<u>633</u>	<u>18,249</u>
	<u>20,464</u>	<u>633</u>	<u>21,097</u>
Net currency risk exposure		<u>1,768</u>	

Credit risk

The Group considers its credit risk with trade debtors to be limited due to the large number of customers comprising the Group's customer base. The Group grants credit based on evaluations of its customers' financial situation, and continually monitors the exposure of potential losses from granting credit. The maximum exposure is equal to the carrying amount of trade and other receivables.

With respect to credit risk arising from other financial assets which primarily comprises of cash and short term-deposits, the exposure to credit risk arises from default of the counter party. These deposits are placed with highly rated local financial institutions.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

25. Risk management (continued)

Currency risk (continued)

The Group's credit risk exposure is geographically concentrated in Trinidad and Tobago. The Group's credit risk exposure by industry sector of its counterparties is as follows:

	Gross maximum exposure	
	2025	2024
	\$	\$
Trade and other receivables (Gross)	34,085	35,795
Cash and term deposits	<u>67,308</u>	<u>75,772</u>
Total credit risk exposure	<u>101,393</u>	<u>111,567</u>
Government and Government agencies	3,167	4,334
Financial services sector	67,308	75,772
Marketing sector	6,635	7,635
Other	<u>24,283</u>	<u>23,826</u>
	<u>101,393</u>	<u>111,567</u>

Credit quality per category of financial asset

The credit quality of the balances due from the Group's various counterparties are internally determined from an assessment of each counterparty based on a combination of factors.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

25. Risk management (continued)

Currency risk (continued)

Credit quality per category of financial asset (continued)

These factors include financial strength and the ability of the counterparty to service its debts, the stability of the industry or market in which it operates and its proven track record with the Group. The categories defined are as follows:

Superior: This category includes balances due from Government and Government agencies and balances due from institutions that have been accorded the highest rating by an international rating agency or is considered to have the highest credit rating. These balances are considered risk free.

Desirable: These are balances due from counterparties that are considered to have good financial strength and reputation.

Acceptable: These are balances due from counterparties that are considered to have fair financial strength and reputation.

Sub-standard: Balances that are impaired.

The table below illustrates the credit quality of the Group's financial assets as at 31 December:

	Superior	Desirable	Acceptable	Sub-standard	Total
	\$	\$	\$	\$	\$
2025	4,053	67,308	18,686	11,346	101,393
2024	5,853	75,772	20,238	9,704	111,567

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

25. Risk management (continued)

Liquidity risk

Liquidity risk is the risk that the Group will be unable to meet its payment obligations under normal and stress circumstances. The Group monitors its liquidity risk by considering the maturity of both its financial investments and financial assets and projected cash flows from operations. Where possible the Group utilises surplus internal funds to a large extent to finance its operations and ongoing projects. However, the Group also utilises available credit facilities such as loans and other financing options where required.

The table summarises the maturity of the Group's financial liabilities at 31 December based on undiscounted repayment obligations over the remaining life of those liabilities:

	On demand	Within one year	1 to 5 years	>5 years	Total
31 December 2025	\$	\$	\$	\$	\$
Lease liabilities	–	3,811	5,775	–	9,586
Trade and other payables	–	15,427	–	–	15,427
	–	19,238	5,775	–	25,013
31 December 2024					
Lease liabilities	–	1,945	1,134	–	3,079
Trade and other payables	–	18,249	–	–	18,249
	–	20,194	1,134	–	21,328

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(Expressed in Thousands of Trinidad and Tobago Dollars, except where otherwise stated)
(Continued)

26. Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 December 2025 or 31 December 2024.

27. Events after the reporting period

There were no significant events which occurred after the reporting date which affected the financial performance or financial position of the Group for the reporting period presented or which require disclosure in these consolidated financial statements.

TBC

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