



## Chairman's Remarks

Our Group's performance for the nine months ended 30 June 2026 reflected mixed conditions across businesses and markets. Revenue continued to grow, increasing by 7% from \$4.12 billion to \$4.42 billion, while a continued challenging market in Trinidad and Tobago weighed on profitability. Although Group profit for the period remained in line with the prior year, aided by the recognition of a one-off gain on acquisition of \$30.9 million, profit attributable to shareholders declined by 16% to \$150.9 million compared with \$180.3 million in the prior year. Earnings per share fell from \$2.61 to \$2.18.

While overall Group revenue remained healthy, performance across businesses varied. Acado continued its strong year, benefiting from favourable results across most of its markets, robust exports from Trinidad and Tobago, and the contribution from the recently acquired Massy Distribution (Jamaica) Limited, since renamed Acado Jamaica Limited. Subdued market activity in Trinidad and Tobago continued to drag on revenue and profitability at Aventa and our energy and industrial businesses, with the increasing cost of accessing foreign exchange being a significant factor across all local businesses. Management remains focused on responding to these headwinds while continuing to pursue opportunities for growth and improved performance across the portfolio.

After quarter-end, we were very pleased to complete the acquisition of Prestige Holdings Limited, concluding a process that began over a year ago. Prestige is one of Trinidad and Tobago's leading restaurant management companies, with an impressive portfolio of international brands and a strong management team. We warmly welcome Prestige's team members and leadership to the Agostini Group. This acquisition adds a new business platform to the Group, further diversifies our operations and provides opportunities for growth both locally and regionally.

The completion of both the Massy Distribution Jamaica and Prestige acquisitions within the past few months represents another significant step in the Group's transformation and regional growth strategy. Our immediate priority is to successfully integrate these businesses, while continuing to strengthen performance across our existing operations.

Periods such as these reinforce the importance of maintaining a diversified regional business with strong fundamentals and a long-term perspective. We continue to maintain a strong balance sheet, with a debt-to-equity ratio of 28:72, providing the Group with a solid financial foundation. While some of our businesses and markets continue to face near-term pressures, we remain encouraged by the resilience demonstrated across much of the Group and by the progress we continue to make in executing our strategic priorities. The acquisitions completed during the year further strengthen our platform for future growth and position the Group to create sustainable value for shareholders over the long term.

  
Christian E. Mouttet  
Chairman, Agostini Limited  
August 11, 2026

## Summary Consolidated Statement of Financial Position

|                                       | \$'000<br>Unaudited |                  | \$'000<br>Audited |
|---------------------------------------|---------------------|------------------|-------------------|
|                                       | 30 Jun 2026         | 30 Jun 2025      | 30 Sept 2025      |
| <b>ASSETS</b>                         |                     |                  |                   |
| Non-Current Assets                    | 2,402,598           | 2,342,377        | 2,334,496         |
| Current Assets                        | 2,561,115           | 2,382,833        | 2,496,809         |
| <b>Total Assets</b>                   | <b>4,963,713</b>    | <b>4,725,210</b> | <b>4,831,305</b>  |
| <b>EQUITY AND LIABILITIES</b>         |                     |                  |                   |
| Capital and Reserves                  | 1,955,723           | 1,873,076        | 1,893,343         |
| Non-Controlling Interests             | 676,748             | 593,929          | 587,219           |
| Non-Current Liabilities               | 1,123,653           | 1,157,517        | 1,103,365         |
| Current Liabilities                   | 1,207,589           | 1,100,688        | 1,247,378         |
| <b>Total Equity &amp; Liabilities</b> | <b>4,963,713</b>    | <b>4,725,210</b> | <b>4,831,305</b>  |

These unaudited consolidated financial statements were approved by the Board of Directors on August 11, 2026 and signed on its behalf by:

  
Christian Mouttet  
Chairman

  
Barry Davis  
Director

## Summary Consolidated Statement of Income

|                                                                                   | \$'000<br>Unaudited              |             | \$'000<br>Unaudited               |             | \$'000<br>Audited          |
|-----------------------------------------------------------------------------------|----------------------------------|-------------|-----------------------------------|-------------|----------------------------|
|                                                                                   | Nine Months Ended<br>30 Jun 2026 | 30 Jun 2025 | Three Months Ended<br>30 Jun 2026 | 30 Jun 2025 | Year Ended<br>30 Sept 2025 |
| <b>Revenue</b>                                                                    | 4,422,871                        | 4,123,181   | 1,518,352                         | 1,344,634   | 5,443,537                  |
| <b>Operating Profit</b>                                                           | 364,647                          | 386,441     | 104,318                           | 117,829     | 511,208                    |
| <b>Net gain on acquisition</b>                                                    | 30,899                           | -           | 3,111                             | -           | -                          |
| <b>Gain on revaluation property</b>                                               | -                                | -           | -                                 | -           | 960                        |
| <b>Finance Costs</b>                                                              | (64,018)                         | (46,022)    | (20,782)                          | (14,989)    | (75,545)                   |
| <b>Profit before taxation</b>                                                     | 331,528                          | 340,419     | 86,647                            | 102,840     | 436,623                    |
| <b>Taxation</b>                                                                   | (86,000)                         | (95,577)    | (25,288)                          | (27,809)    | (124,328)                  |
| <b>Profit for the period</b>                                                      | 245,528                          | 244,842     | 61,359                            | 75,031      | 312,295                    |
| <b>Attributable To :</b>                                                          |                                  |             |                                   |             |                            |
| Owners of the parent                                                              | 150,907                          | 180,285     | 39,205                            | 55,054      | 230,316                    |
| Non-Controlling interests                                                         | 94,621                           | 64,557      | 22,154                            | 19,977      | 81,979                     |
|                                                                                   | 245,528                          | 244,842     | 61,359                            | 75,031      | 312,295                    |
| <b>Earnings per share for profit attributable to equity holders of the parent</b> |                                  |             |                                   |             |                            |
| Basic                                                                             | \$2.18                           | \$2.61      | \$0.57                            | \$0.80      | \$3.33                     |

## Summary Consolidated Statement of Comprehensive Income

|                                                                   | \$'000<br>Unaudited              |             | \$'000<br>Unaudited               |             | \$'000<br>Audited          |
|-------------------------------------------------------------------|----------------------------------|-------------|-----------------------------------|-------------|----------------------------|
|                                                                   | Nine Months Ended<br>30 Jun 2026 | 30 Jun 2025 | Three Months Ended<br>30 Jun 2026 | 30 Jun 2025 | Year Ended<br>30 Sept 2025 |
| <b>Profit for the period</b>                                      | 245,528                          | 244,842     | 61,359                            | 75,031      | 312,295                    |
| <b>Other comprehensive income</b>                                 |                                  |             |                                   |             |                            |
| Gain on defined benefit plans                                     | -                                | -           | -                                 | -           | 719                        |
| Tax relating to components of other recognised income and expense | -                                | -           | -                                 | -           | (45)                       |
| Exchange differences on translation of foreign operations         | (1,262)                          | 3,784       | (17,519)                          | 2,811       | 15,179                     |
| <b>Other comprehensive income for the period</b>                  | (1,262)                          | 3,784       | (17,519)                          | 2,811       | 15,853                     |
| <b>Total comprehensive income</b>                                 | 244,266                          | 248,626     | 43,840                            | 77,842      | 328,148                    |
| <b>Attributable To :</b>                                          |                                  |             |                                   |             |                            |
| Owners of the parent                                              | 149,645                          | 184,069     | 21,686                            | 57,865      | 247,860                    |
| Non-Controlling interests                                         | 94,621                           | 64,557      | 22,154                            | 19,977      | 80,288                     |
|                                                                   | 244,266                          | 248,626     | 43,840                            | 77,842      | 328,148                    |

## Summary Consolidated Statement of Changes in Equity

|                                           | \$'000<br>Unaudited              |             | \$'000<br>Audited          |
|-------------------------------------------|----------------------------------|-------------|----------------------------|
|                                           | Nine Months Ended<br>30 Jun 2026 | 30 Jun 2025 | Year Ended<br>30 Sept 2025 |
| <b>Balance at beginning of the period</b> | 2,480,562                        | 2,338,670   | 2,310,729                  |
| Total comprehensive income for the period | 244,266                          | 248,626     | 328,148                    |
| Other movements                           | 45,673                           | 14,559      | (19,263)                   |
| Dividend paid                             | (138,030)                        | (134,850)   | (139,052)                  |
| <b>Balance at the end of the period</b>   | 2,632,471                        | 2,467,005   | 2,480,562                  |

## Summary Consolidated Statement of Cash Flows

|                                                                                 | \$'000<br>Unaudited              |             | \$'000<br>Audited          |
|---------------------------------------------------------------------------------|----------------------------------|-------------|----------------------------|
|                                                                                 | Nine Months Ended<br>30 Jun 2026 | 30 Jun 2025 | Year Ended<br>30 Sept 2025 |
| <b>Operating Activities</b>                                                     |                                  |             |                            |
| Profit before tax                                                               | 331,528                          | 340,419     | 436,623                    |
| Adjustment to reconcile net profit to net cash provided by operating activities | 168,044                          | 135,169     | 193,135                    |
| Changes in operating assets/liabilities                                         | (108,362)                        | (82,460)    | (124,572)                  |
| <b>Cash provided by operating activities</b>                                    | 391,210                          | 393,128     | 505,186                    |
| Pension contributions paid                                                      | (9,111)                          | (8,729)     | (13,541)                   |
| Taxation paid                                                                   | (90,066)                         | (90,051)    | (109,457)                  |
| Finance cost paid                                                               | (64,018)                         | (46,022)    | (75,545)                   |
| <b>Net cash provided by operating activities</b>                                | 228,015                          | 248,326     | 306,643                    |
| <b>Net cash used in investing activities</b>                                    | (252,662)                        | (122,180)   | (147,167)                  |
| <b>Net cash provided by/(used) in financing activities</b>                      | 30,339                           | (139,085)   | (199,938)                  |
| <b>Cash movement during the period</b>                                          | 5,692                            | (12,939)    | (40,462)                   |
| <b>Net translation differences</b>                                              | (1,656)                          | 3,078       | (3,139)                    |
| <b>Net cash and cash equivalents, beginning of period</b>                       | 686                              | 44,287      | 44,287                     |
| <b>Net cash and cash equivalents, end of period</b>                             | 4,722                            | 34,426      | 686                        |
| <b>Represented by:</b>                                                          |                                  |             |                            |
| Cash and cash equivalents                                                       | 218,197                          | 269,924     | 236,424                    |
| Short term financing facilities                                                 | (213,475)                        | (235,498)   | (235,738)                  |
|                                                                                 | 4,722                            | 34,426      | 686                        |

## Notes

1. The summary consolidated financial statements are prepared in accordance with the criteria developed by management. Under management's established criteria, management discloses the summary consolidated statements of financial position, income, comprehensive income and changes in equity and cash flow. These summary consolidated financial statements are derived from the unaudited consolidated financial statements of Agostini Limited and its subsidiaries for the period ended 30 June 2026, and are prepared in accordance with International Financial Reporting Standards.

## 2. Segment Information - Business Segments

|                   | Pharmaceutical & Health Care |                | Consumer Products |                | Energy, Industrial & Holdings |                | Total          |                |
|-------------------|------------------------------|----------------|-------------------|----------------|-------------------------------|----------------|----------------|----------------|
|                   | \$'000<br>2026               | \$'000<br>2025 | \$'000<br>2026    | \$'000<br>2025 | \$'000<br>2026                | \$'000<br>2025 | \$'000<br>2026 | \$'000<br>2025 |
| Revenue           | 1,622,307                    | 1,600,840      | 2,623,393         | 2,326,739      | 177,171                       | 195,602        | 4,422,871      | 4,123,181      |
| Operating Profit  | 138,464                      | 163,766        | 201,685           | 184,320        | 24,498                        | 38,355         | 364,647        | 386,441        |
| Profit before tax | 107,812                      | 147,459        | 218,195           | 171,569        | 5,521                         | 21,391         | 331,528        | 340,419        |